



FY 2022 BUDGET

BUDGET COMMITTEE OF
THE WHOLE

COMMUNITY INVESTMENT
PLAN

AUGUST 18, 2021

FY 2022 – 2026 COMMUNITY INVESTMENT PROGRAM



OPERATING BUDGET	COMMUNITY INVESTMENT PLAN
Outlines the annual costs to provide services to citizens	A 5-year planning document
Includes personnel, utility, supplies and contracted services.	Includes capital costs as defined by law and accounting regulations
Annual budget costs are consumed within 1 year as services are provided	Equipment and projects that convey benefit > 1 year and have a useful life > 5 years.
Paid for by current revenues: both tax and other sources. (not financed)	Paid for by multiple sources including financing.



FY 2022 – 2026 COMMUNITY INVESTMENT PROGRAM

Project Listing

FY2022 Preliminary Budget

FY2021 Adopted Budget

FY2020 Adopted Budget

FY19 Adopted Budget

Home > Departments > Financial Services > Budget > FY2022 Preliminary Budget

FY2022 Preliminary Budget

The links below will take you to the department presentations and budget detail documentation presented to the Missoula City Council Budget Committee of the Whole during the fiscal year 2022 budget process. You can visit www.EngageMissoula.com for summarized budget info and public comment options. To be notified of all things Budget, subscribe to the email distribution list via [Notify Me](#).

August 18, 2021

- [PWM FY22 Budget Presentation FINAL 8.16.21](#)
- [FY22 Transportation 1 Bike Ped Planner](#)
- [FY22 Transportation 2 MIM Local Match increase](#)
- [FY22 Water 1 Water Pay Scale Adjustment](#)
- [FY22 Water 2 Overtime](#)
- [FY22 Water 3 PW Intern](#)
- [FY22 Water **CIP1** Water System Improvements](#)
- [FY22 Water **CIP2** Production Improvements](#)
- [FY22 Water **CIP3** Meters](#)
- [FY22 Water **CIP4** Hydrants](#)
- [FY22 Water **CIP5** Main Upsizing](#)
- [FY22 Water **CIP6** Minckler Loop Waterworks Hill](#)

Additional detail
can be found on
the Budget page
in each CIP form

CITY OF MISSOULA			Mayors Budget		FY 2022 Funded Amount						
CAPITAL IMPROVEMENT PLAN		Funded Prior Year				TOTAL PROJECT COSTS					
FY 2022 - FY 2026	Department		Approved	Funded		TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
						Y1	Y2	Y3	Y4	Y5	
Core Operating Vehicles & Equipment											
Core Operating Vehicles & Equipment	Other	▼	Y ▼	Y ▼	4,131,550	20,166,500	4,131,550	3,572,500	4,332,950	4,851,600	3,277,900
Administrative											
Case Management Database Procurement	Attorney	Y▼	Y ▼	Y ▼	143,800	143,800	143,800	—	—	—	—
IT Ongoing Equipment replacement	Information Technologies	Y▼	Y ▼	Y ▼	405,000	405,000	405,000	—	—	—	—
Set-up for ongoing remote work sessions and other covid related items that might be required	Information Technologies	▼	Y ▼	Y ▼	471,330	471,330	471,330	—	—	—	—
Financial Management & Reporting Software	Finance/Treasurer	Y▼	Y ▼	Y ▼	950,000	950,000	950,000	—	—	—	—
Courtroom #3 Addition to City Hall	Facility Maintenance	▼	Y ▼	Y ▼	515,384	515,384	515,384	—	—	—	—
Federal Building Rehabilitation	Administration	▼	Y ▼	TBD▼	—	15,000,000	2,200,000	6,000,000	4,000,000	1,800,000	1,000,000

Project Listing

CITY OF MISSOULA			Mayors Budget		FY 2022 Funded Amount	TOTAL PROJECT COSTS						
CAPITAL IMPROVEMENT PLAN			Approved	Funded		TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
FY 2022 - FY 2026		Department							Y1	Y2	Y3	Y4
Public Works & Mobility												
Mullan BUILD Grant			N▼	▼	▼	—						
Mullan BUILD Grant	Engineering		▼	▼	▼	—	40,950,000	19,250,000	—	—	21,700,000	—
Flynn Lowney Ditch	Engineering		▼	▼	▼	—	990,215	990,215	—	—	—	—
Sidewalks and Mobility Program			Y▼	▼	▼	—						
Westside Area Mobility	Engineering		▼	▼	▼	—	1,950,000	201,936	120,000	550,000	478,064	600,000
Kent/Central Greenway: Reserve to Maurice	Engineering		▼	▼	▼	—	1,000,000	150,000	—	850,000	—	—
Burton Greenway: Riverfront Trail to Stoddard	Engineering		▼	▼	▼	—	100,000	100,000	—	—	—	—
Eaton Sidewalks: South Ave to 7th	Engineering		▼	▼	▼	—	1,560,000	980,000	580,000	—	—	—
Turner/Worden: Scott to N 5th Street	Engineering		▼	▼	▼	—	1,075,000	642,411	432,589	—	—	—
Spurgin/10th Sidewalks: Reserve to Russell	Engineering		▼	▼	▼	—	200,000	—	—	—	30,000	170,000
Russell/Fairgrounds Trail Crosswalk	Engineering		▼	▼	▼	—	146,500	146,500	—	—	—	—
Ivy/Franklin/Park Greenway: Pattee Cr to 3rd	Engineering		▼	▼	▼	—	1,300,000	200,000	1,100,000	—	—	—
Maple St Sidewalks: Trinity Housing to Broadway	Engineering		▼	▼	▼	—	100,000	100,000	—	—	—	—
Roadway Improvements			N▼	▼	▼	—						
Mullan Road Reconstruction: Josephine to George Elmer	Engineering		▼	▼	▼	—	775,197	775,197	—	—	—	—
South Avenue Improvements: Reserve to 36th	Engineering		▼	▼	▼	—	5,990,122	463,236	3,642,510	—	—	1,884,376
Lower Miller Cr Rd Reconstruction: Linda Vista to Jack Dr	Engineering		▼	▼	▼	—	1,883,600	93,000	—	1,790,600	—	—
Cemetery Rd Reconst: Howard Raser to Shakespeare	Engineering		▼	▼	▼	—	6,709,012	12,701	—	—	—	6,696,311
George Elmer/Cattle Drive Roundabout	Engineering		▼	▼	▼	—	206,200	206,200	—	—	—	—
Higgins Ave: Brooks to Broadway	Engineering		▼	▼	▼	—	1,850,000	200,000	150,000	1,500,000	—	—
California Street Reconstruction: 3rd to River Road	Engineering		▼	▼	▼	—	3,500,000	—	—	200,000	1,800,000	1,500,000

Project Listing

CITY OF MISSOULA		Funded Prior Year	Mayors Budget		FY 2022 Funded Amount	TOTAL PROJECT COSTS					
CAPITAL IMPROVEMENT PLAN			Approved	Funded		TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
FY 2022 - FY 2026											
Department						Y1	Y2	Y3	Y4	Y5	
Public Works & Mobility											
Mullan BUILD Grant		N									
Mullan BUILD Grant	Engineering					40,950,000	19,250,000			21,700,000	
Flynn Lowney Ditch	Engineering					990,215	990,215				
Sidewalks and Mobility Program		Y									
Westside Area Mobility	Engineering					1,950,000	201,936	120,000	550,000	478,064	
Kent/Central Greenway: Reserve to Maurice	Engineering					1,000,000	150,000		850,000		
Burton Greenway: Riverfront Trail to Stoddard	Engineering					100,000	100,000				
Eaton Sidewalks: South Ave to 7th	Engineering					1,560,000	980,000	580,000			
Turner/Worden: Scott to N 5th Street	Engineering					1,075,000	642,411	432,589			
Spurgin/10th Sidewalks: Reserve to Russell	Engineering					200,000				30,000	
Russell/Fairgrounds Trail Crosswalk	Engineering					146,500	146,500				
Ivy/Franklin/Park Greenway: Pattee Cr to 3rd	Engineering					1,300,000	200,000	1,100,000			
Maple St Sidewalks: Trinity Housing to Broadway	Engineering					100,000	100,000				
Roadway Improvements		N									
Mullan Road Reconstruction: Josephine to George Elmer	Engineering					775,197	775,197				
South Avenue Improvements: Reserve to 36th	Engineering					5,990,122	463,236	3,642,510			
Lower Miller Cr Rd Reconstruction: Linda Vista to Jack Dr	Engineering					1,883,600	93,000		1,790,600		
Cemetery Rd Reconst: Howard Raser to Shakespeare	Engineering					6,709,012	12,701				
George Elmer/Cattle Drive Roundabout	Engineering					206,200	206,200				
Higgins Ave: Brooks to Broadway	Engineering					1,850,000	200,000	150,000	1,500,000		
California Street Reconstruction: 3rd to River Road	Engineering					3,500,000			200,000	1,800,000	
England Extension	Engineering					2,192,965	2,192,965				
Core Operating Vehicles & Equipment	Building		Y	Y	80,000	400,000	80,000	80,000	80,000	80,000	

CITY OF MISSOULA		Funded Prior Year	Mayors Budget		FY 2022 Funded Amount	TOTAL PROJECT COSTS					
CAPITAL IMPROVEMENT PLAN			Approved	Funded		TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
FY 2022 - FY 2026											
							Y1	Y2	Y3	Y4	Y5
MRA											
MRA URD II Sidewalk Program	MRA	Y	Y	Y	785,000	785,000	785,000	—	—	—	—
MRA URD III Sidewalk Program	MRA	Y	Y	Y	605,000	605,000	605,000	—	—	—	—
MRA URD II Water Network Program	MRA		Y	TBD	—	620,000	620,000	—	—	—	—
Core Operating Vehicles & Equipment	MRA		Y	N	—	35,000	—	—	—	35,000	—
Public Safety											
Admin/Patrol Facility - Police Department	Police		Y	TBD	—	11,501,500	101,500	—	11,400,000	—	—
Fire Station 6 Land Purchase	Fire	N	Y	N	—	450,000	450,000	—	—	—	—
Station 4 Training Room HVAC Replacement	Fire		Y	N	—	11,256	11,256	—	—	—	—
Station 2 & 5 Re-Roof	Fire		Y	N	—	1,000,000	1,000,000	—	—	—	—
Maintenance Division Expansion	Fire		Y	N	—	692,300	692,300	—	—	—	—
Station 1 Elevator Repair	Fire		Y	N	—	94,544	94,544	—	—	—	—
Culture & Recreation											
Rattlesnake Dam Removal	Parks & Recreation	Y	Y	Y	85,217	85,217	85,217	—	—	—	—
Westside Park	Parks & Recreation		Y	Y	1,911,902	1,911,902	1,911,902	—	—	—	—
Northside Ped Bridge Replacement	Parks & Recreation	Y	Y	Y	481,506	908,012	481,506	426,506	—	—	—
McCormick Park and Community Center	Parks & Recreation		Y	TBD	—	27,111,659	111,659	—	—	17,000,000	10,000,000
Waterworks Hill Trailhead Improvements	Parks & Recreation		Y	N	—	730,424	730,424	—	—	—	—
Rose Memorial Park	Parks & Recreation				—	130,000	—	130,000	—	—	—
Hellgate Park	Parks & Recreation				—	267,000	—	17,000	250,000	—	—
Caras Park Phase 1	Parks & Recreation		Y	N	—	1,150,000	1,150,000	—	—	—	—
Aquatics Revenue Generation	Parks & Recreation		Y	N	—	1,337,000	137,000	—	1,200,000	—	—
Clark Fork Riparian Restoration	Parks & Recreation		Y	Y	225,000	2,000,000	225,000	750,000	1,025,000	—	—
Open Space Reforestation	Parks & Recreation		Y	Y	198,500	403,200	198,500	73,700	68,500	62,500	—

Project Listing

CITY OF MISSOULA		Funded Prior Year	Mayors Budget		FY 2022 Funded Amount	TOTAL PROJECT COSTS					
CAPITAL IMPROVEMENT PLAN	Department		Approved	Funded		TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
FY 2022 - FY 2026											
							Y1	Y2	Y3	Y4	Y5
Culture & Recreation											
Conservation Lands Trailheads Upgrades	Parks & Recreation	▼	Y ▼	Y ▼	98,000	—	—	—	—	—	—
Playfair Park Master Planning	Parks & Recreation	▼	Y ▼	Y ▼	75,000	—	—	—	—	—	—
Fort Missoula Regional Park- Pond Parcel, Triangle Parcel, "batting cage" site	Parks & Recreation	▼	Y ▼	Y ▼	88,708	—	—	—	—	—	—
Milwaukee Trail - Grove St to Mullan Rd	Parks & Recreation	▼	Y ▼	Y ▼	60,000	—	—	—	—	—	—
Whitaker Park	Parks & Recreation	▼	Y ▼	Y ▼	14,000	—	—	—	—	—	—
South Hill Spur (Dean Stone)	Parks & Recreation	▼	Y ▼	Y ▼	32,000	—	—	—	—	—	—
Bellevue Master Plan	Parks & Recreation	▼	Y ▼	Y ▼	46,022	—	—	—	—	—	—
Open Space Acquisitions	Parks & Recreation	▼	Y ▼	Y ▼	2,500,000	—	—	—	—	—	—
Koly Park	Parks & Recreation	▼	Y ▼	Y ▼	6,265	—	—	—	—	—	—
Duncan Field	Parks & Recreation	▼		TBD ▼	—	—	—	—	—	—	—
North Riverside Parks and Trails	Parks & Recreation	▼		TBD ▼	—	—	—	—	—	—	—
Fort Misoula Regional Park Cyclical Maintenance	Fort Missoula Regional	▼	Y ▼	Y ▼	140,000	—	—	—	—	—	—
Cyclical Maintenance	Aquatics	▼	Y ▼	N ▼	—	—	—	—	—	—	—
Downtown Lions Park	Parks & Recreation	▼	Y ▼	N ▼	—	—	—	—	—	—	—
Redfern Park	Parks & Recreation	▼	Y ▼	Y ▼	215,000	—	—	—	—	—	—
Rattlesnake Dam Phase 2	Parks & Recreation	▼	Y ▼	Y ▼	25,000	—	—	—	—	—	—
Bonner Park Banshell, Fitness Equipment & Court	Parks & Recreation	▼	Y ▼	N ▼	—	—	—	—	—	—	—
Pavement Preservation	Parks & Recreation	▼	Y ▼	Y ▼	60,000	—	—	—	—	—	—
Tennis Court Replacements	Parks & Recreation	▼	Y ▼	N ▼	—	—	—	—	—	—	—
1505 E Broadway	Parks & Recreation	▼	Y ▼	N ▼	—	—	—	—	—	—	—
Syringa Park Phase 2	Parks & Recreation	▼	Y ▼	Y ▼	36,000	—	—	—	—	—	—
Northside Park Annex	Parks & Recreation	▼	Y ▼	Y ▼	125,000	—	—	—	—	—	—
Sacajawea Spray Deck and Bathroom	Parks & Recreation	▼	Y ▼	N ▼	—	—	—	—	—	—	—
Greenough Trail Repair and Renovation	Parks & Recreation	▼	Y ▼	N ▼	—	—	—	—	—	—	—
Commuter Trail Expansion	Parks & Recreation	▼	Y ▼	Y ▼	250,000	—	—	—	—	—	—

CITY OF MISSOULA		Funded Prior Year	Mayors Budget		FY 2022 Funded Amount	TOTAL PROJECT COSTS					
CAPITAL IMPROVEMENT PLAN			Approved	Funded		TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
FY 2022 - FY 2026						Department	Y1	Y2	Y3	Y4	Y5
Culture & Recreation											
Marilyn Park Sport Courts Replacements	Parks & Recreation		▼	Y ▼	N ▼	—	—	—	—	—	
Ninkpata Park	Parks & Recreation		▼	Y ▼	N ▼	—	—	—	—	—	
Greenough Restroom Replacement	Parks & Recreation		▼	Y ▼	N ▼	—	—	—	—	—	
Rattlesnake Dr. Trail	Parks & Recreation		▼	Y ▼	N ▼	—	—	—	—	—	
Higgins Bridge Park Restoration	Parks & Recreation		▼	Y ▼	Y ▼	124,090	—	—	—	—	
Clark Fork Islands Nature Preserve	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Honeysuckle Trail	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Kiwanis Park	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Trail Lighting Resconstruction	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Southside Lions park Renovations	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Post Siding Trail and Street Improvements	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Pleasant View Park	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Honeysuckle Park	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Mount Dean Stone Stairs	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Downtown Masterplan Clark Fork River Pedestrian Crossings	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
White Pine Park	Parks & Recreation		▼	▼	▼	—	—	—	—	—	
Aquatics											
Cyclical Maintenance	Aquatics		N ▼	▼	▼	—	—	—	—	—	

Project Listing

CITY OF MISSOULA		Funded Prior Year	Mayors Budget		FY 2022 Funded Amount	TOTAL PROJECT COSTS					
CAPITAL IMPROVEMENT PLAN			Approved	Funded		TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
FY 2022 - FY 2026											
							Y1	Y2	Y3	Y4	Y5
Public Works											
Administration											
Public Safety/Public Works Infrastructure Replacement	Comm/Sign Shop	N			—	5,542,353	5,502,353	40,000	—	—	—
Wayside Horns Project	Engineering		Y	Y	170,000	170,000	170,000	—	—	—	—
Cemetery											
Architect Services	Cemetery		Y	Y	58,000	58,000	58,000	—	—	—	—
Water											
Water System Improvements	Water		Y		—	7,557,232	7,557,232	—	—	—	—
Water Production Improvements	Water		Y		—	3,113,358	2,665,173	202,250	79,568	81,955	84,413
Water Meters	Water		Y		—	4,385,522	1,170,339	1,281,615	1,433,568	250,000	250,000
Hydrants	Water		Y		—	79,638	15,000	15,450	15,914	16,391	16,883
Main Upsizing Projects	Water		Y		—	929,099	175,000	180,250	185,658	191,227	196,964
Minckler Loop/Waterworks Hill	Water		Y		—	65,000	65,000	—	—	—	—
Core Operating Vehicles & Equipment	Water		Y		—	1,334,000	217,000	178,000	309,000	295,000	335,000
Wastewater											
Wastewater Collection CIP	Wastewater/Compost		Y	TBD	—	3,006,363	1,816,363	1,190,000	—	—	—
Wastewater Plant System Improvements	Wastewater/Compost		Y	TBD	—	1,610,000	1,130,000	120,000	120,000	120,000	120,000
Wastewater Compost CIP	Wastewater/Compost		Y	TBD	—	110,000	110,000	—	—	—	—

CITY OF MISSOULA		Funded Prior Year	Mayors Budget		FY 2022 Funded Amount	TOTAL PROJECT COSTS					
CAPITAL IMPROVEMENT PLAN			Approved	Funded		TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
FY 2022 - FY 2026											
Storm Water											
Storm Water Quality Improvements	Storm Water	N	Y	Y	683,003	938,656	683,003	255,653	—	—	—
Levee Maintenance and Certification	Storm Water	N	Y	Y	251,874	1,028,769	251,874	251,895	175,000	175,000	175,000
Parking Commission											
Verizon Modems for 134 Parking Meter Kiosks	Parking		Y	Y	78,792	78,792	78,792	—	—	—	—
Mobile License Plate Recognition (MLPR) Equipment	Parking		Y	Y	62,000	62,000	62,000	—	—	—	—
Core Operating Vehicles & Equipment	Parking	Y	Y	Y	90,000	102,000	90,000	—	—	—	12,000

Project Listing



How does the
Community
Investment Program
affect the operating
budget?

CITY OF MISSOULA								
CIP Operating Impacts			TOTAL OPERATING COSTS					
FY 2022 - FY 2026	Department	Rating	TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Core Operating Debt Service								
Core Operating Vehicles & Equipment	Other	Replacement	4,871,764	—	334,189	928,447	1,510,632	2,098,496
Administrative								
Case Management Database Procurement	Attorney	Required	176,816	18,986	26,305	52,610	52,610	26,305
IT Ongoing Equipment replacement	Information Technologies	Required	401,712	—	66,952	133,904	133,904	66,952
Financial Management & Reporting Software	Finance/Treasurer	Required	27,325	5,465	5,465	5,465	5,465	5,465
Public Safety								
Admin/Patrol Facility - Police Department	Police	Urgent	178,740	—	—	59,580	59,580	59,580
Culture & Recreation								
Waterworks Hill Trailhead Improvements	Parks & Recreation	Plan	2,500	2,500	—	—	—	—
Clark Fork Riparian Restoration	Parks & Recreation	Plan	6,501	2,167	2,167	2,167	—	—
South Hill Spur (Dean Stone)	Parks & Recreation	Plan	8,100	8,100	—	—	—	—
Open Space Acquisitions	Parks & Recreation	Plan	157,500	52,500	52,500	52,500	—	—
Clark Fork Riparian Restoration	Parks & Recreation	Plan	6,501	2,167	2,167	2,167	—	—
1505 E Broadway	Parks & Recreation	Plan	13,500	2,700	2,700	2,700	2,700	2,700
Ninkpata Park	Parks & Recreation	Plan	5,319	5,319	—	—	—	—

OPERATING BUDGET IMPLICATIONS

CITY OF MISSOULA								
CIP Operating Impacts			TOTAL OPERATING COSTS					
FY 2022 - FY 2026	Department	Rating	TOTAL	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Public Works								
Public Safety/Public Works Infrastructure Replacement	Comm/Sign Shop	Replacement	607,815	—	—	202,605	202,605	202,605
Water								
Water System Improvements	Water	Required	824,385	—	206,096	206,096	206,096	206,096
Water Production Improvements	Water	Required	193,027	—	48,257	48,257	48,257	48,257
Water Meters	Water	Required	260,651	—	21,391	44,817	97,222	97,222
Wastewater								
Wastewater Collection CIP	Wastewater/Compost	Required	13,306	—	3,327	3,327	3,327	3,327
Wastewater Plant System Improvements	Wastewater/Compost	Urgent	69,090	—	17,273	17,273	17,273	17,273
Storm Water								
Storm Water Quality Improvements	Storm Water	Required	57,445	—	10,857	15,529	15,529	15,529
Levee Maintenance and Certification	Storm Water	Required	41,823	—	4,604	9,208	12,406	15,605
Parking Commission								
Verizon Modems for 134 Parking Meter Kiosks	Parking	Required	86,481	—	14,414	28,827	28,827	14,414
Mobile License Plate Recognition (MLPR) Equipment	Parking	Efficiency	68,049	—	11,342	22,683	22,683	11,342
Total			3,206,586	99,904	495,815	909,714	908,483	792,670

OPERATING BUDGET IMPLICATIONS

		CITY OF MISSOULA, MONTANA					
		Changes to Baseline Budgets - major operating funds					
		FY 2020	FY 2021	FY 2021	FY 2022		
Department		Adopted & Amended	Adopted & Amended	Carry-forwards (One Times)	Proposed	Difference	% change
General Fund - Combined		<i>this includes all special general funds</i>					
100	Personnel Services	44,060,997	47,516,070	78,272	49,338,072	1,900,274	4.00 %
200	Supplies	1,668,795	1,504,108	52,740	1,405,273	(46,095)	(3.06)%
300	Purchased Services	4,631,483	5,942,426	237,986	4,429,329	(1,275,111)	(21.46)%
400	Building Supplies	—	—	—	—	—	— %
500	Fixed Charges	1,138,781	1,288,433	—	1,402,307	113,874	8.84 %
600	Debt Service	583,412	557,448	—	27,333	(530,115)	(95.10)%
700	Grants & Contributions	3,553,601	3,671,936	60,000	3,773,988	162,052	4.41 %
800	Other	5,617,784	6,832,650	—	8,073,212	1,240,562	18.16 %
900	Capital Outlay	1,440,573	1,294,888	110,811	1,206,137	22,060	1.70 %
	TOTAL GENERAL FUND	62,695,426	68,607,959	539,809	69,655,652	1,587,502	2.31 %

OPERATING BUDGET IMPLICATIONS



FY 2022 BUDGET

BUDGET COMMITTEE OF
THE WHOLE

COMMUNITY INVESTMENT
PLAN

AUGUST 18, 2021

END