

Public Works - Road District #1 Department Budget

FUND: Special Revenue - PW Road District #1
ACCOUNTING CODE: 2512.280 & 320

This activity is charged with expenditures for the general administrative direction of the public works department.	This activity is charged with costs relating to road/street operations as a result of an accident that may be covered through insurance claims or restitution.	This activity is charged with all interest and principal payments made on debts of the governmental unit.	This activity is charged with support to the Missoula Ravalli Transportation Management Association.	This activity is charged with support as the required local match to the grant funded MM program.
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ACTIVITY NAME: ACTIVITY CODE:		ADMINISTRATION											
		Public Works Administration		Public Works Administration 430100		Reimbursable Services 430250		Capital Equipment Debt Service 490504		Missoula Ravalli Transit Subsidy CBO 411000		Transportation - MIM Subsidy 411080	
		Grand Total Baseline	Grand Total Baseline + Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES													
110 Salaries and Wages		5,498,861	5,498,861	883,528	883,528	883,528	—	—	—	—	—	—	—
120 Overtime/Termination		24,191	24,191	—	—	—	—	—	—	—	—	—	—
130 Other Contributions		48,071	48,071	—	—	—	—	—	—	—	—	—	—
140 Employer Contributions		2,684,508	2,684,508	316,567	316,567	316,567	—	—	—	—	—	—	—
141 State Retirement Contributions		5,386	5,386	888	888	888	—	—	—	—	—	—	—
TOTAL PERSONAL SERVICES		8,261,017	8,261,017	1,200,983	1,200,983	1,200,983	—	—	—	—	—	—	—
SUPPLIES													
210 Office Supplies		18,221	18,186	2,952	2,952	2,952	—	—	—	—	—	—	—
220 Operating Supplies		342,627	343,790	7,000	7,000	6,500	—	—	—	—	—	—	—
230 Repair/Maintenance		465,125	447,769	14,050	14,050	50	14,000	—	—	—	—	—	—
231 Gasoline		331,678	347,766	349	349	349	—	—	—	—	—	—	—
235 Vehicle Repair & Maintenance		3,541	3,841	350	350	350	—	—	—	—	—	—	—
240 Other Supplies		74,805	74,505	—	—	—	—	—	—	—	—	—	—
250 Supplies For Resale		11,685	14,000	—	—	—	—	—	—	—	—	—	—
TOTAL SUPPLIES		1,247,682	1,249,857	24,701	24,701	10,201	14,000	—	—	—	—	—	—
PURCHASED SERVICES													
310 Communications		21,635	18,890	1,521	1,521	1,521	—	—	—	—	—	—	—
320 Printing & Duplicating		10,275	11,875	500	500	500	—	—	—	—	—	—	—
330 Publicity,Subscriptions,Dues		12,693	14,493	2,000	2,000	2,000	—	—	—	—	—	—	—
341 Electricity & Natural Gas		259,609	260,709	3,300	3,300	3,300	—	—	—	—	—	—	—
343 Water Charges		12,843	13,043	250	250	250	—	—	—	—	—	—	—
344 Telephone Service		20,934	24,134	3,313	3,313	3,313	—	—	—	—	—	—	—
345 Garbage		13,850	14,322	10,330	10,330	330	—	—	—	—	—	—	—
350 Professional Services		153,897	243,941	49,884	49,884	9,884	—	—	—	—	—	—	—
360 Repair & Maintenance		118,221	139,441	7,840	7,840	1,840	6,000	—	—	—	—	—	—
370 Travel		10,850	17,800	1,150	3,500	1,150	2,350	—	—	—	—	—	—
380 Training		25,786	40,777	3,880	8,477	3,880	4,597	—	—	—	—	—	—
390 Other Purchased Services		3,120	—	—	—	—	—	—	—	—	—	—	—
TOTAL PURCHASED SRVCS		663,713	799,425	83,968	90,915	27,968	6,947	6,000	—	—	—	—	—
BUILDING MATERIALS													
400 Building Materials		661,274	661,274	—	—	—	—	—	—	—	—	—	—
N/A N/A		—	—	—	—	—	—	—	—	—	—	—	—
N/A N/A		—	—	—	—	—	—	—	—	—	—	—	—
TOTAL BUILDING MATERIALS		661,274	661,274	—	—	—	—	—	—	—	—	—	—
FIXED CHARGES													
500 Fixed Charges		647,080	1,265,181	647,080	1,265,181	647,080	618,101	—	—	—	—	—	—
530 Rent		92,644	500	—	—	—	—	—	—	—	—	—	—
TOTAL FIXED CHARGES		739,724	1,265,681	647,080	1,265,181	647,080	618,101	—	—	—	—	—	—
DEBT SERVICE													
610 Principal		857,341	781,523	840,341	740,523	—	—	840,341	(99,818)	—	—	—	—
620 Interest		127,328	125,572	57,260	78,996	—	—	57,260	21,736	—	—	—	—
TOTAL DEBT SERVICE		984,669	907,096	897,601	819,520	—	—	897,601	(78,081)	—	—	—	—
GRANTS & CONTRIBUTIONS													
700 Grants and Contributions		10,780	10,780	10,780	10,780	—	—	—	—	10,780	—	—	—
TOTAL GRANTS & CONTRIBUTIONS		10,780	10,780	10,780	10,780	—	—	—	—	10,780	—	—	—
MISCELLANEOUS													
820 Transfers To Other Funds		675,167	698,947	589,388	612,824	43,250	(43,250)	—	—	—	—	12,000	—
TOTAL MISCELLANEOUS		675,167	698,947	589,388	612,824	43,250	(43,250)	—	—	—	—	12,000	—
CAPITAL OUTLAY													
930 Improvements		1,123,500	1,123,500	—	—	—	—	—	—	—	—	—	—
TOTAL CAPITAL OUTLAY		1,123,500	1,123,500	—	—	—	—	—	—	—	—	—	—
DEPARTMENT TOTAL		14,367,526	14,977,577	3,454,501	4,024,904	1,929,482	581,798	20,000	—	897,601	(78,081)	10,780	12,000

Public Works - Road District #1 Department Budget

FUND: Special Revenue - PW Road District #1
ACCOUNTING CODE: 2512.280 & 320

This activity is charged with all expenditures for the costs of creating safe and sustainable bicycle and pedestrian friendly transportation options in and around Missoula.

Enforce health and safety codes. Keep public spaces open for public use. Remove encampments that pose health or safety hazards after proper notice period. Perform site cleanup after proper notice period. The City of Missoula attempts to balance the needs and expectations of people who are living unhindered with the needs and expectations those that are housed and our business economy.

This activity is charged with costs of operation and maintenance of street lighting to provide for safe and convenient traffic.

This activity is charged with costs of operation and maintenance of traffic signals to provide for safe and convenient traffic.

This activity is charged with costs of operation and maintenance of communication equipment including radio and police vehicles. to provide for safe and convenient traffic.

This activity is charged with costs of operation and maintenance of traffic signs and street striping to provide for safe and convenient traffic.

ACCOUNTING CODE: 2512.280 & 320		TRANSPORTATION - BIKE/PED SUBSIDY				COMMUNICATION & TRAFFIC SIGNAL								SIGN & STRIPE			
ACTIVITY NAME: ACTIVITY CODE:				Transportation - Bike/Ped Subsidy 430255		Urban Camping 430890		Communication & Traffic Maintenance		Street Lighting 430263		Traffic Signal Maintenance 430264		Communication Maintenance 430270		Signing & Striping 430265	
				Baseline	Proposed Changes	Baseline	Proposed Changes	Grand Total Baseline	Grand Total Baseline + Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES																	
110	Salaries and Wages	5,498,861	5,498,861	—	—	—	—	242,645	242,645	—	—	84,926	—	157,719	—	304,984	—
120	Overtime/Termination	24,191	24,191	—	—	—	—	3,031	3,031	—	—	1,061	—	1,970	—	445	—
130	Other Contributions	48,071	48,071	—	—	—	—	8,338	8,338	—	—	2,918	—	5,420	—	4,085	—
140	Employer Contributions	2,684,508	2,684,508	—	—	—	—	90,184	90,184	—	—	31,565	—	58,619	—	186,039	—
141	State Retirement Contributions	5,386	5,386	—	—	—	—	213	213	—	—	75	—	138	—	278	—
TOTAL PERSONAL SERVICES		8,261,017	8,261,017	—	—	—	—	344,411	344,411	—	—	120,545	—	223,866	—	495,831	—
SUPPLIES																	
210	Office Supplies	18,221	18,186	—	—	—	—	350	85	—	—	350	(265)	—	—	200	100
220	Operating Supplies	342,627	343,790	—	—	500	—	2,910	3,175	—	—	235	265	2,675	—	33,992	(3,672)
230	Repair/Maintenance	465,125	447,769	—	—	—	—	53,625	53,625	16,275	—	25,903	—	11,447	—	108,500	—
231	Gasoline	331,678	347,766	—	—	—	—	6,312	6,312	—	—	3,219	—	3,093	—	9,848	—
235	Vehicle Repair & Maintenance	3,541	3,841	—	—	—	—	500	800	—	—	500	300	—	—	—	—
240	Other Supplies	74,805	74,505	—	—	—	—	13,880	13,580	—	—	13,880	(300)	—	—	60,925	—
250	Supplies For Resale	11,685	14,000	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL SUPPLIES		1,247,682	1,249,857	—	—	500	—	77,577	77,577	16,275	—	44,087	—	17,215	—	213,465	(3,572)
PURCHASED SERVICES																	
310	Communications	21,635	18,890	—	—	—	—	—	—	—	—	—	—	—	—	—	—
320	Printing & Duplicating	10,275	11,875	—	—	—	—	—	—	—	—	—	—	—	—	—	—
330	Publicity,Subscriptions,Dues	12,693	14,493	—	—	—	—	180	180	—	—	—	—	180	—	—	—
341	Electricity & Natural Gas	259,609	260,709	—	—	—	—	223,653	223,153	202,499	—	17,342	(500)	3,812	—	—	—
343	Water Charges	12,843	13,043	—	—	—	—	—	—	—	—	—	—	—	—	—	—
344	Telephone Service	20,934	24,134	—	—	—	—	1,263	1,263	—	—	—	—	1,263	—	900	—
345	Garbage	13,850	14,322	—	—	10,000	—	—	—	—	—	—	—	—	224	72	
350	Professional Services	153,897	243,941	—	—	40,000	—	300	600	—	—	200	300	100	—	200	—
360	Repair & Maintenance	118,221	139,441	—	—	—	—	1,840	1,940	—	—	1,100	100	740	—	3,987	3,000
370	Travel	10,850	17,800	—	—	—	—	150	250	—	—	150	100	—	—	—	—
380	Training	25,786	40,777	—	—	—	—	10,950	10,950	—	—	10,950	—	—	—	500	500
390	Other Purchased Services	3,120	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL PURCHASED SRVCS		663,713	799,425	—	—	50,000	—	238,336	238,336	202,499	—	29,742	—	6,095	—	5,811	3,572
BUILDING MATERIALS																	
400	Building Materials	661,274	661,274	—	—	—	—	—	—	—	—	—	—	—	—	—	—
N/A	N/A	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
N/A	N/A	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL BUILDING MATERIALS		661,274	661,274	—	—	—	—	—	—	—	—	—	—	—	—	—	—
FIXED CHARGES																	
500	Fixed Charges	647,080	1,265,181	—	—	—	—	—	—	—	—	—	—	—	—	—	—
530	Rent	92,644	500	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL FIXED CHARGES		739,724	1,265,681	—	—	—	—	—	—	—	—	—	—	—	—	—	—
DEBT SERVICE																	
610	Principal	857,341	781,523	—	—	—	—	—	—	—	—	—	—	—	—	—	—
620	Interest	127,328	125,572	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL DEBT SERVICE		984,669	907,096	—	—	—	—	—	—	—	—	—	—	—	—	—	—
GRANTS & CONTRIBUTIONS																	
700	Grants and Contributions	10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL GRANTS & CONTRIBUTIONS		10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—
MISCELLANEOUS																	
820	Transfers To Other Funds	675,167	698,947	132,565	16,186	401,573	50,500	—	—	—	—	—	—	—	—	—	—
TOTAL MISCELLANEOUS		675,167	698,947	132,565	16,186	401,573	50,500	—	—	—	—	—	—	—	—	—	—
CAPITAL OUTLAY																	
930	Improvements	1,123,500	1,123,500	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL CAPITAL OUTLAY		1,123,500	1,123,500	—	—	—	—	—	—	—	—	—	—	—	—	—	—
DEPARTMENT TOTAL		14,367,526	14,977,577	132,565	16,186	452,073	50,500	660,324	660,324	218,774	—	194,374	—	247,176	—	715,107	—

Public Works - Road District #1 Department Budget

FUND: Special Revenue - PW Road District #1
ACCOUNTING CODE: 2512.280 & 320

This activity is charged with expenditures for the general administrative direction of the Streets Maintenance department.

This activity is charged with costs relating to road/street construction or reconstruction, improvements, or additions to any existing road/street which result in increased traffic service ability.

This activity is charged with costs relating to chip seal projects which result in increased traffic service ability.

This activity is charged with costs relating to capital projects including road/street construction or reconstruction, improvements, or additions to any existing road/street which result in increased traffic service ability.

This activity is charged with expenditures relating to snow removal and ice control which result in increased traffic service ability.

This activity is charged with expenditures relating to street sweeping and street cleaning which result in increased traffic service ability.

This activity is charged with the expenditures for the maintenance, construction, reconstruction, improvements, or additions of sumps and storm drainage on behalf of the Stormwater division.

STREETS BUDGET

ACTIVITY NAME: ACTIVITY CODE:			Streets		Streets Administration 430210		Street Restoration & Maintenance 430230		Gas Tax Street Maintenance 430231		BaRSAA Gas Tax 430241		Snow/ Ice Control 430251		Street Cleaning 430252		Flood Control Maintenance 431200	
	Grand Total Baseline	Grand Total Baseline + Changes	Grand Total Baseline	Grand Total Baseline + Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES																		
110 Salaries and Wages	5,498,861	5,498,861	2,156,956	2,156,956	—	—	1,358,884	—	—	—	—	—	237,261	—	560,811	—	—	—
120 Overtime/Termination	24,191	24,191	15,715	15,715	—	—	9,900	—	—	—	—	—	1,729	—	4,086	—	—	—
130 Other Contributions	48,071	48,071	35,648	35,648	—	—	22,468	—	—	—	—	—	3,925	—	9,255	—	—	—
140 Employer Contributions	2,684,508	2,684,508	1,261,450	1,261,450	—	—	794,718	—	—	—	—	—	138,758	—	327,974	—	—	—
141 State Retirement Contributions	5,386	5,386	2,010	2,010	—	—	1,269	—	—	—	—	—	219	—	522	—	—	—
TOTAL PERSONAL SERVICES	8,261,017	8,261,017	3,471,779	3,471,779	—	—	2,187,239	—	—	—	—	—	381,892	—	902,648	—	—	—
SUPPLIES																		
210 Office Supplies	18,221	18,186	1,149	1,149	1,149	—	—	—	—	—	—	—	—	—	—	—	—	—
220 Operating Supplies	342,627	343,790	258,823	258,823	18,923	—	7,826	—	—	—	—	—	227,732	—	4,342	—	—	—
230 Repair/Maintenance	465,125	447,769	268,830	254,494	—	—	123,543	(3,899)	—	—	—	—	93,510	—	51,777	(10,437)	—	—
231 Gasoline	331,678	347,766	292,321	306,657	—	—	119,644	3,899	—	—	—	—	131,337	—	41,340	10,437	—	—
235 Vehicle Repair & Maintenance	3,541	3,841	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
240 Other Supplies	74,805	74,505	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
250 Supplies For Resale	11,685	14,000	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL SUPPLIES	1,247,682	1,249,857	821,123	821,123	20,072	—	251,013	—	—	—	—	—	452,579	—	97,459	—	—	—
PURCHASED SERVICES																		
310 Communications	21,635	18,890	16,000	14,000	—	—	5,000	—	—	—	—	—	2,000	—	9,000	(2,000)	—	—
320 Printing & Duplicating	10,275	11,875	8,000	10,000	8,000	2,000	—	—	—	—	—	—	—	—	—	—	—	—
330 Publicity,Subscriptions,Dues	12,693	14,493	1,000	1,000	1,000	—	—	—	—	—	—	—	—	—	—	—	—	—
341 Electricity & Natural Gas	259,609	260,709	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
343 Water Charges	12,843	13,043	11,025	11,025	11,025	—	—	—	—	—	—	—	—	—	—	—	—	—
344 Telephone Service	20,934	24,134	1,821	1,821	—	—	—	—	—	—	—	—	—	—	—	—	—	—
345 Garbage	13,850	14,322	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
350 Professional Services	153,897	243,941	1,000	93,144	1,000	—	5,500	—	—	—	—	—	—	—	86,644	—	—	—
360 Repair & Maintenance	118,221	139,441	33,413	36,533	—	—	15,000	3,120	—	—	—	—	3,223	—	15,190	—	—	—
370 Travel	10,850	17,800	2,300	2,300	2,300	—	—	—	—	—	—	—	—	—	—	—	—	—
380 Training	25,786	40,777	1,500	1,500	1,500	—	—	—	—	—	—	—	—	—	—	—	—	—
390 Other Purchased Services	3,120	—	3,120	—	—	—	3,120	(3,120)	—	—	—	—	—	—	—	—	—	—
TOTAL PURCHASED SRVCS	663,713	799,425	79,179	171,323	26,646	2,000	23,120	5,500	—	—	—	—	5,223	—	24,190	84,644	—	—
BUILDING MATERIALS																		
400 Building Materials	661,274	661,274	661,274	661,274	—	—	610,274	—	—	—	—	—	—	—	—	—	51,000	—
N/A N/A	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
N/A N/A	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL BUILDING MATERIALS	661,274	661,274	661,274	661,274	—	—	610,274	—	—	—	—	—	—	—	—	—	51,000	—
FIXED CHARGES																		
500 Fixed Charges	647,080	1,265,181	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
530 Rent	92,644	500	92,144	—	—	—	5,500	(5,500)	—	—	—	—	—	—	86,644	(86,644)	—	—
TOTAL FIXED CHARGES	739,724	1,265,681	92,144	—	—	—	5,500	(5,500)	—	—	—	—	—	—	86,644	(86,644)	—	—
DEBT SERVICE																		
610 Principal	857,341	781,523	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
620 Interest	127,328	125,572	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL DEBT SERVICE	984,669	907,096	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
GRANTS & CONTRIBUTIONS																		
700 Grants and Contributions	10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL GRANTS & CONTRIBUTIONS	10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
MISCELLANEOUS																		
820 Transfers To Other Funds	675,167	698,947	9,384	9,384	9,384	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL MISCELLANEOUS	675,167	698,947	9,384	9,384	9,384	—	—	—	—	—	—	—	—	—	—	—	—	—
CAPITAL OUTLAY																		
930 Improvements	1,123,500	1,123,500	658,500	658,500	—	—	—	—	408,500	—	250,000	—	—	—	—	—	—	—
TOTAL CAPITAL OUTLAY	1,123,500	1,123,500	658,500	658,500	—	—	—	—	408,500	—	250,000	—	—	—	—	—	—	—
DEPARTMENT TOTAL	14,367,526	14,977,577	5,793,383	5,793,383	56,102	2,000	3,077,146	—	408,500	—	250,000	—	839,694	—	1,110,941	(2,000)	51,000	—

Public Works - Road District #1 Department Budget

FUND: Special Revenue - PW Road District #1
ACCOUNTING CODE: 2512.280 & 320

This activity is charged with costs relating to sidewalk and roadway capital projects including road/street construction or reconstruction, improvements, or additions to any existing road/street which result in increased traffic service ability.

This activity is charged with expenditures for the general administrative direction of the Engineering department.

This activity is charged with all interest and principal payments made on debts of the governmental unit.

This activity is charged with expenditures for the general administrative direction of the Cemetery department.

This activity is charged with expenditures related to the operation and maintenance of the Cemetery facility.

This activity is charged with expenditures related to the maintenance of the Cemetery grounds.

This activity is charged with expenditures related to burial services.

ACCOUNTING CODE: 2512.280 & 320				ENGINEERING								CEMETERY									
ACTIVITY NAME: ACTIVITY CODE:						Sidewalk Construction Subsidy 430262		Engineering 431400		Revenue Bond Debt Service 490200				Administration 430910		Facility 430920		Grounds Maintenance 430930		Burial Services 430940	
		Grand Total Baseline	Grand Total Baseline + Changes			Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes			Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes		
PERSONAL SERVICES																					
110	Salaries and Wages	5,498,861	5,498,861	1,482,849	1,482,849	—	—	1,482,849	—	—	—	427,899	427,899	159,467	—	5,369	—	201,324	—	61,739	—
120	Overtime/Termination	24,191	24,191	—	—	—	—	—	—	—	—	5,000	5,000	—	—	100	—	3,750	—	1,150	—
130	Other Contributions	48,071	48,071	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
140	Employer Contributions	2,684,508	2,684,508	635,282	635,282	—	—	635,282	—	—	—	194,986	194,986	61,989	—	2,675	—	99,561	—	30,761	—
141	State Retirement Contributions	5,386	5,386	1,542	1,542	—	—	1,542	—	—	—	455	455	159	—	5	—	223	—	68	—
TOTAL PERSONAL SERVICES		8,261,017	8,261,017	2,119,673	2,119,673	—	—	2,119,673	—	—	—	628,340	628,340	221,615	—	8,149	—	304,858	—	93,718	—
SUPPLIES																					
210	Office Supplies	18,221	18,186	10,000	10,700	—	—	10,000	700	—	—	3,570	3,000	3,570	(570)	—	—	—	—	—	—
220	Operating Supplies	342,627	343,790	5,850	11,050	—	—	5,850	5,200	—	—	34,052	33,422	1,500	—	1,550	—	29,502	(630)	1,500	—
230	Repair/Maintenance	465,125	447,769	—	—	—	—	—	—	—	—	20,120	17,100	—	—	500	—	19,620	(3,020)	—	—
231	Gasoline	331,678	347,766	7,700	10,600	—	—	7,700	2,900	—	—	15,148	14,000	—	—	—	—	15,148	(1,148)	—	—
235	Vehicle Repair & Maintenance	3,541	3,841	2,691	2,691	—	—	2,691	—	—	—	—	—	—	—	—	—	—	—	—	—
240	Other Supplies	74,805	74,505	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
250	Supplies For Resale	11,685	14,000	—	—	—	—	—	—	—	—	11,685	14,000	—	—	—	—	—	—	11,685	2,315
TOTAL SUPPLIES		1,247,682	1,249,857	26,241	35,041	—	—	26,241	8,800	—	—	84,575	81,522	5,070	(570)	2,050	—	64,270	(4,798)	13,185	2,315
PURCHASED SERVICES																					
310	Communications	21,635	18,890	569	869	—	—	569	300	—	—	3,545	2,500	3,545	(1,045)	—	—	—	—	—	—
320	Printing & Duplicating	10,275	11,875	1,000	800	—	—	1,000	(200)	—	—	775	575	775	(200)	—	—	—	—	—	—
330	Publicity,Subscriptions,Dues	12,693	14,493	8,700	10,500	—	—	8,700	1,800	—	—	813	813	813	—	—	—	—	—	—	—
341	Electricity & Natural Gas	259,609	260,709	4,939	6,539	—	—	4,939	1,600	—	—	27,717	27,717	—	—	15,379	(3,041)	12,338	3,041	—	—
343	Water Charges	12,843	13,043	431	631	—	—	431	200	—	—	1,137	1,137	—	—	1,137	—	—	—	—	—
344	Telephone Service	20,934	24,134	11,237	15,437	—	—	11,237	4,200	—	—	2,400	1,400	2,400	(1,000)	—	—	—	—	—	—
345	Garbage	13,850	14,322	100	500	—	—	100	400	—	—	3,196	3,196	—	—	1,121	—	2,075	—	—	—
350	Professional Services	153,897	243,941	97,171	93,171	—	—	97,171	(4,000)	—	—	5,342	6,942	600	—	400	1,600	4,342	—	—	—
360	Repair & Maintenance	118,221	139,441	67,441	82,441	—	—	67,441	15,000	—	—	3,700	3,700	—	—	2,545	—	1,155	—	—	—
370	Travel	10,850	17,800	6,500	11,000	—	—	6,500	4,500	—	—	750	750	—	—	—	—	750	—	—	—
380	Training	25,786	40,777	7,250	17,450	—	—	7,250	10,200	—	—	1,706	1,400	706	(306)	—	—	1,000	—	—	—
390	Other Purchased Services	3,120	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL PURCHASED SRVCS		663,713	799,425	205,338	239,338	—	—	205,338	34,000	—	—	51,081	50,130	8,839	(2,551)	20,582	(1,441)	21,660	3,041	—	—
BUILDING MATERIALS																					
400	Building Materials	661,274	661,274	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
N/A	N/A	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
N/A	N/A	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL BUILDING MATERIALS		661,274	661,274	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
FIXED CHARGES																					
500	Fixed Charges	647,080	1,265,181	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
530	Rent	92,644	500	—	—	—	—	—	—	—	—	500	500	—	—	—	—	500	—	—	—
TOTAL FIXED CHARGES		739,724	1,265,681	—	—	—	—	—	—	—	—	500	500	—	—	—	—	500	—	—	—
DEBT SERVICE																					
610	Principal	857,341	781,523	17,000	41,000	—	—	—	—	17,000	24,000	—	—	—	—	—	—	—	—	—	—
620	Interest	127,328	125,572	70,068	46,576	—	—	—	—	70,068	(23,492)	—	—	—	—	—	—	—	—	—	—
TOTAL DEBT SERVICE		984,669	907,096	87,068	87,576	—	—	—	—	87,068	508	—	—	—	—	—	—	—	—	—	—
GRANTS & CONTRIBUTIONS																					
700	Grants and Contributions	10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL GRANTS & CONTRIBUTIONS		10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
MISCELLANEOUS																					
820	Transfers To Other Funds	675,167	698,947	76,395	76,739	—	—	76,395	344	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL MISCELLANEOUS		675,167	698,947	76,395	76,739	—	—	76,395	344	—	—	—	—	—	—	—	—	—	—	—	—
CAPITAL OUTLAY																					
930	Improvements	1,123,500	1,123,500	465,000	465,000	465,000	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL CAPITAL OUTLAY		1,123,500	1,123,500	465,000	465,000	465,000	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
DEPARTMENT TOTAL		14,367,526	14,977,577	2,979,715	3,023,367	465,000	—	2,427,647	43,144	87,068	508	764,496	760,492	235,524	(3,121)	30,781	(1,441)	391,288	(1,757)	106,903	2,315

TRANSPORTATION DEPARTMENT BUDGET
FUND: Special Revenue
ACCOUNTING CODE: 2955.280

As of 04/29/2024 - 83% of Year

This grant funded activity is charged with all expenditures for the costs of planning and programming a safe and efficient transportation system for the Missoula area that increases access and mobility through multimodal options.	This grant funded activity is charged with all expenditures for the costs of creating safe and sustainable bicycle and pedestrian friendly transportation options in and around Missoula.	This grant funded activity is charged with all expenditures for the costs to increase the use of sustainable transportation in and around Missoula.	This RD#1 activity is charged with all expenditures for the costs of creating safe and sustainable bicycle and pedestrian friendly transportation options in and around Missoula.
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ACTIVITY NAME: ACTIVITY CODE:			MPO 411070		CMAQ 411079		MIM 411080		Bike/Ped 430255	
	Grand Total Baseline	Grand Total Baseline & Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES										
110 Salaries and Wages	859,462	859,462	521,299		21,341		228,448		88,374	
130 Other Contributions	4,160	4,160	2,080		—		—		2,080	
140 Employer Contributions	314,068	314,068	210,914		3,692		69,055		30,407	
141 State Retirement Contributions	844	844	512		21		224		87	
TOTAL PERSONAL SERVICES	1,178,534	1,178,534	734,805	—	25,054	—	297,727	—	120,948	—
SUPPLIES										
210 Office Supplies	10,000	7,500	3,000		—		6,500	(2,500)	500	
220 Operating Supplies	48,607	47,470	4,000		20,838		23,469	(2,295)	300	1,158
230 Repair/Maintenance	13,000	13,500	13,000	500	—		—		—	
TOTAL SUPPLIES	71,607	68,470	20,000	500	20,838	—	29,969	(4,795)	800	1,158
PURCHASED SERVICES										
310 Communications	635	1,535	100		—		435		100	900
320 Printing & Duplicating	7,100	7,600	1,000	500	—		6,000		100	
330 Publicity,Subscriptions,Dues	45,995	45,395	5,000		8,000		31,600	(600)	1,395	
344 Telephone Service	1,500	—	1,500	(1,500)	—		—		—	
350 Professional Services	319,058	368,500	300,000	50,000	—		15,000	—	4,058	(558)
360 Repair & Maintenance	4,000	—	—		—		4,000	(4,000)	—	
370 Travel	16,600	17,950	10,000	500	—		4,500		2,100	850
380 Training	10,000	8,900	5,500		—		3,000	(1,000)	1,500	(100)
390 Other Purchased Services	2,400	—	—		—		—		2,400	(2,400)
TOTAL PURCHASED SRVCS	407,288	449,880	323,100	49,500	8,000	—	64,535	(5,600)	11,653	(1,308)
FIXED CHARGES										
500 Fixed Charges	86,590	114,538	57,525	1,955	—		23,565	15,993	5,500	10,000
TOTAL FIXED CHARGES	86,590	114,538	57,525	1,955	—	—	23,565	15,993	5,500	10,000
GRANTS & CONTRIBUTIONS										
700 Grants and Contributions	271,202	221,202	271,202	(50,000)	—		—		—	
TOTAL GRANTS & CONTRIBUTIONS	271,202	221,202	271,202	(50,000)	—	—	—	—	—	—
DEPARTMENT TOTAL	2,015,221	2,032,624	1,406,632	1,955	53,892	—	415,796	5,598	138,901	9,850

Water Utility Fund Department Budget

FUND: Enterprise - Enterprise

ACCOUNTING CODE: 5210.335

This activity is charged with expenditures for the general administrative direction of the Water department.

This activity is charged with expenditures for the general operating and maintenance of the Water Building.

This activity is charged with expenditures for water treatment, testing, source of supply maintenance, and energy for water pumping.

This activity is charged with expenditures for the operations and maintenance of water transmission mains and for water meter replacements.

This activity is charged with all interest and principal payments made on debts of the governmental unit.

This activity is charged with fees incurred from processing credit cards for utility bills.

	ACTIVITY NAME: ACTIVITY CODE:		Administration 430510		Water Facilities 430520		Source of Supply & Pumping 430530		Transmission & Distribution 430550		Debt Service 490200		Merchant Fees 510110	
	Grand Total Baseline	Grand Total Baseline + Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES														
110 Salaries and Wages	3,010,104	3,010,104	1,084,937		144,082		677,656		1,103,429		—		—	
120 Overtime/Termination	51,000	51,000	4,080		2,550		9,180		35,190		—		—	
130 Other Contributions	28,520	28,520	—		—		8,680		19,840		—		—	
140 Employer Contributions	1,214,486	1,214,486	437,227		57,101		248,488		471,670		—		—	
141 State Retirement Contributions	3,121	3,121	1,112		147		698		1,164		—		—	
TOTAL PERSONAL SERVICES	4,307,231	4,307,231	1,527,356	—	203,879	—	944,703	—	1,631,293	—	—	—	—	—
SUPPLIES														
210 Office Supplies	37,160	35,635	37,160	(1,525)	—		—		—		—		—	
220 Operating Supplies	308,620	306,790	6,032	(1,830)	716		237,817		64,055		—		—	
230 Repair/Maintenance	343,840	343,840	6,841		47,186		189,813		100,000		—		—	
231 Gasoline	52,398	52,398	—		52,398		—		—		—		—	
TOTAL SUPPLIES	742,018	738,663	50,033	(3,355)	100,300	—	427,630	—	164,055	—	—	—	—	—
PURCHASED SERVICES														
310 Communications	116,305	116,305	116,305		—		—		—		—		—	
330 Publicity,Subscriptions,Dues	39,620	39,620	39,620		—		—		—		—		—	
340 Sewer	763	763	—		763		—		—		—		—	
341 Electricity & Natural Gas	1,909,466	1,909,466	45,033		—		1,864,433		—		—		—	
342 Storm Water	2,943	2,943	—		2,943		—		—		—		—	
343 Water Charges	4,515	4,515	—		4,305		210		—		—		—	
344 Telephone Service	36,000	36,000	36,000		—		—		—		—		—	
345 Garbage	7,668	7,668	7,668		—		—		—		—		—	
350 Professional Services	365,994	365,994	112,959		100,000		128,035		25,000		—		—	
360 Repair & Maintenance	818,657	818,657	73,178		138,478		150,000		457,001		—		—	
370 Travel	30,813	28,383	10,813	(2,430)	—		10,000		10,000		—		—	
380 Training	32,790	28,639	12,790	(4,151)	—		10,000		10,000		—		—	
TOTAL PURCHASED SRVCS	3,365,534	3,358,953	454,366	(6,581)	246,489	—	2,162,678	—	502,001	—	—	—	—	—
FIXED CHARGES														
500 Fixed Charges	1,363,574	1,331,933	1,363,574	(31,641)	—		—		—		—		—	
510 Insurance	85,000	85,000	85,000		—		—		—		—		—	
530 Rent	5,000	5,000	—		—		5,000		—		—		—	
550 Merchant Services/Fees	6,322	6,322	—		—		—		—		—		6,322	
TOTAL FIXED CHARGES	1,459,896	1,428,255	1,448,574	(31,641)	—	—	5,000	—	—	—	—	—	6,322	—
DEBT SERVICE														
610 Principal	3,023,754	3,700,082	—		—		—		—		3,023,754	676,328	—	
620 Interest	4,860,973	5,059,071	—		—		—		—		4,860,973	198,098	—	
TOTAL DEBT SERVICE	7,884,727	8,759,153	—	—	—	—	—	—	—	—	7,884,727	874,426	—	—
GRANTS & CONTRIBUTIONS														
700 Grants and Contributions	12,000	12,000	12,000		—		—		—		—		—	
TOTAL GRANTS &	12,000	12,000	12,000	—	—	—	—	—	—	—	—	—	—	—
MISCELLANEOUS														
820 Transfers To Other Funds	100,000	100,000	100,000		—		—		—		—		—	
TOTAL MISCELLANEOUS	100,000	100,000	100,000	—	—	—	—	—	—	—	—	—	—	—
DEPARTMENT TOTAL	17,871,406	18,704,254	3,592,329	(41,577)	550,668	—	3,540,011	—	2,297,349	—	7,884,727	874,426	6,322	—

WATER DEVELOPMENT DEPARTMENT BUDGET

FUND: Enterprise

ACCOUNTING CODE: 5225.335

As of 01/05/2024 - 52% of Year

Y

ACTIVITY NAME: ACTIVITY CODE:	
Grand Total Baseline	Grand Total Baseline & Changes
CAPITAL OUTLAY	
930 Improvements	510,000
TOTAL CAPITAL OUTLAY	510,000
DEPARTMENT TOTAL	510,000

Capital Improvements. Water development fund		This activity is charges with expenditures for the operations and maintenance of water transmission mains and for water meter replacements.	
Supply and Pumping Improvements 430530		Misc Water 430550	
Baseline	Proposed Changes	Baseline	Proposed Changes
360,000		150,000	
360,000	—	150,000	—
360,000	—	150,000	—

WASTEWATER/COMPOST DEPARTMENT BUDGET

FUND: Enterprise

ACCOUNTING CODE: 5311.330

As of 01/10/2024 - 53% of Year

			This activity is charged with expenditures for the general administrative direction of the Wastewater department.		This activity is charged with expenditures incurred in the maintenance of sewer mains; Servicing and providing information regarding STEP systems; Maintaining and servicing lift stations.		This activity is charged with repair and maintenance for sewer main extensions.		This activity is charged with expenditures incurred for plant maintenance, sewage treatment, and sewage disposal.		This activity is charged with expenditures incurred for chemical analysis for plant, pretreatment, and permit required testing; permitting and monitoring domestic and industrial wastewater.		This activity is charged with expenditures incurred for treating bio-solids and incorporating into compost products.	
			Administration 430610		Collection 430630		Lateral Sewer Main Extension 430633		Treatment 430640		Pretreatment Lab 430650		Compost 430660	
			Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
ACTIVITY NAME: ACTIVITY CODE:			Grand Total Baseline		Grand Total Baseline & Changes									
PERSONAL SERVICES														
110	Salaries and Wages	3,012,916	3,012,916	796,161	721,448	—	—	614,157	343,652	537,498	—	—	—	—
120	Overtime/Termination	68,000	68,000	—	19,040	—	—	40,120	—	8,840	—	—	—	—
130	Other Contributions	56,953	56,953	—	17,937	—	—	34,139	—	4,877	—	—	—	—
140	Employer Contributions	1,365,431	1,365,431	287,464	390,583	—	—	245,702	121,216	320,466	—	—	—	—
141	State Retirement Contributions	3,064	3,064	799	733	—	—	669	333	530	—	—	—	—
TOTAL PERSONAL SERVICES			4,506,364	4,506,364	1,084,424	—	1,149,741	—	934,787	—	465,201	—	872,211	—
SUPPLIES														
210	Office Supplies	5,710	5,260	4,137	(450)	—	—	1,073	—	500	—	—	—	—
220	Operating Supplies	463,856	463,316	3,544	(540)	23,768	—	337,597	19,982	78,965	—	—	—	—
230	Repair/Maintenance	233,920	233,920	93	102,500	—	—	103,305	2,628	25,394	—	—	—	—
231	Gasoline	168,484	168,484	43,216	5,582	—	—	—	—	119,686	—	—	—	—
235	Vehicle Repair & Maintenance	187,879	187,879	—	31,427	—	—	4,000	—	152,452	—	—	—	—
240	Other Supplies	6,095	6,095	—	2,050	—	—	2,000	—	2,045	—	—	—	—
TOTAL SUPPLIES			1,065,944	1,064,954	50,990	(990)	165,327	—	447,975	—	22,610	—	379,042	—
PURCHASED SERVICES														
310	Communications	26,295	26,295	22,063	513	—	—	935	1,025	1,759	—	—	—	—
320	Printing & Duplicating	2,062	2,062	105	375	—	—	—	225	1,357	—	—	—	—
330	Publicity,Subscriptions,Dues	23,044	23,044	—	1,025	—	—	982	765	20,272	—	—	—	—
341	Electricity & Natural Gas	792,699	792,699	—	130,141	—	—	650,662	—	11,896	—	—	—	—
343	Water Charges	8,776	8,776	—	5,362	—	—	3,414	—	—	—	—	—	—
344	Telephone Service	18,069	18,069	2,857	8,370	—	—	5,403	—	1,439	—	—	—	—
345	Garbage	42,254	42,254	21	—	—	—	38,050	—	4,183	—	—	—	—
350	Professional Services	175,307	175,307	47,626	41,626	—	—	50,000	14,967	21,088	—	—	—	—
360	Repair & Maintenance	814,881	814,881	69,402	146,360	6,000	—	459,898	12,141	20,598	—	—	—	—
370	Travel	17,784	16,944	10,209	575	—	—	2,500	2,000	2,500	—	—	—	—
380	Training	16,517	15,043	6,200	(1,474)	3,500	—	2,500	1,817	2,500	—	—	—	—
TOTAL PURCHASED SRVCS			1,937,688	1,935,374	158,483	(2,314)	337,847	6,000	1,214,344	—	32,940	—	87,592	—
FIXED CHARGES														
500	Fixed Charges	1,408,755	1,114,987	1,340,220	(293,768)	62,185	—	2,350	—	4,000	—	—	—	—
530	Rent	11,988	11,988	—	9,986	—	—	2,002	—	—	—	—	—	—
550	Merchant Services/Fees	45,000	45,000	—	—	—	—	—	—	—	—	—	—	—
TOTAL FIXED CHARGES			1,465,743	1,171,975	1,340,220	(293,768)	72,171	—	4,352	—	—	—	4,000	—
DEBT SERVICE														
610	Principal	1,381,371	1,362,134	—	—	—	—	—	—	—	—	—	—	—
620	Interest	680,247	693,460	—	—	—	—	—	—	—	—	—	—	—
TOTAL DEBT SERVICE			2,061,618	2,055,593	—	—	—	—	—	—	—	—	—	—
GRANTS & CONTRIBUTIONS														
700	Grants and Contributions	18,050	18,050	8,050	—	—	—	—	10,000	—	—	—	—	—
TOTAL GRANTS & CONTRIBUTIONS			18,050	18,050	8,050	—	—	—	10,000	—	—	—	—	—
MISCELLANEOUS														
820	Transfers To Other Funds	27,040	27,040	27,040	—	—	—	—	—	—	—	—	—	—
TOTAL MISCELLANEOUS			27,040	27,040	27,040	—	—	—	—	—	—	—	—	—
DEPARTMENT TOTAL			11,082,447	10,779,350	2,669,207	(297,072)	1,725,086	6,000	2,601,458	—	530,751	—	1,342,845	—

WASTEWATER/COMPOST DEPARTMENT BUDGET

FUND: Enterprise
ACCOUNTING CODE: 5311.330

As of 01/10/2024 - 53% of Year

This activity is charged with capital expenditures incurred for Collections replacement and depreciation.

This activity is charged with capital expenditures incurred for Plant replacement and depreciation.

This activity is charged with all interest and principal payments made on revenue bond debts of the governmental unit.

This activity is charged with all interest and principal payments made on capital lease debts of the governmental unit.

This activity is charged with all interest and principal payments made on debts from the purchase of Eko Compost.

This activity is charged with fees incurred from processing credit cards for utility bills and for compost sales.

ACTIVITY NAME: ACTIVITY CODE:		Misc Sewer Repairs 430691		Misc Plant Repairs 430693		Revenue Bond Debt Service 490200		Capital Lease Debt Service 490502 490506		Eko Compost Purchase 490508		Merchant Fees 510110	
		Grand Total Baseline	Grand Total Baseline & Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES													
110	Salaries and Wages	3,012,916	3,012,916	—	—	—	—	—	—	—	—	—	—
120	Overtime/Termination	68,000	68,000	—	—	—	—	—	—	—	—	—	—
130	Other Contributions	56,953	56,953	—	—	—	—	—	—	—	—	—	—
140	Employer Contributions	1,365,431	1,365,431	—	—	—	—	—	—	—	—	—	—
141	State Retirement Contributions	3,064	3,064	—	—	—	—	—	—	—	—	—	—
TOTAL PERSONAL SERVICES		4,506,364	4,506,364	—	—	—	—	—	—	—	—	—	—
SUPPLIES													
210	Office Supplies	5,710	5,260	—	—	—	—	—	—	—	—	—	—
220	Operating Supplies	463,856	463,316	—	—	—	—	—	—	—	—	—	—
230	Repair/Maintenance	233,920	233,920	—	—	—	—	—	—	—	—	—	—
231	Gasoline	168,484	168,484	—	—	—	—	—	—	—	—	—	—
235	Vehicle Repair & Maintenance	187,879	187,879	—	—	—	—	—	—	—	—	—	—
240	Other Supplies	6,095	6,095	—	—	—	—	—	—	—	—	—	—
TOTAL SUPPLIES		1,065,944	1,064,954	—	—	—	—	—	—	—	—	—	—
PURCHASED SERVICES													
310	Communications	26,295	26,295	—	—	—	—	—	—	—	—	—	—
320	Printing & Duplicating	2,062	2,062	—	—	—	—	—	—	—	—	—	—
330	Publicity,Subscriptions,Dues	23,044	23,044	—	—	—	—	—	—	—	—	—	—
341	Electricity & Natural Gas	792,699	792,699	—	—	—	—	—	—	—	—	—	—
343	Water Charges	8,776	8,776	—	—	—	—	—	—	—	—	—	—
344	Telephone Service	18,069	18,069	—	—	—	—	—	—	—	—	—	—
345	Garbage	42,254	42,254	—	—	—	—	—	—	—	—	—	—
350	Professional Services	175,307	175,307	—	—	—	—	—	—	—	—	—	—
360	Repair & Maintenance	814,881	814,881	50,241	—	50,241	—	—	—	—	—	—	—
370	Travel	17,784	16,944	—	—	—	—	—	—	—	—	—	—
380	Training	16,517	15,043	—	—	—	—	—	—	—	—	—	—
TOTAL PURCHASED SRVCS		1,937,688	1,935,374	50,241	—	50,241	—	—	—	—	—	—	—
FIXED CHARGES													
500	Fixed Charges	1,408,755	1,114,987	—	—	—	—	—	—	—	—	—	—
530	Rent	11,988	11,988	—	—	—	—	—	—	—	—	—	—
550	Merchant Services/Fees	45,000	45,000	—	—	—	—	—	—	—	—	45,000	—
TOTAL FIXED CHARGES		1,465,743	1,171,975	—	—	—	—	—	—	—	—	45,000	—
DEBT SERVICE													
610	Principal	1,381,371	1,362,134	—	—	—	—	1,039,350	23,000	117,348	(47,729)	224,673	—
620	Interest	680,247	693,460	—	—	—	—	618,114	19,404	15,722	(701)	46,411	—
TOTAL DEBT SERVICE		2,061,618	2,055,593	—	—	—	—	1,657,464	42,404	133,070	(48,430)	271,084	—
GRANTS & CONTRIBUTIONS													
700	Grants and Contributions	18,050	18,050	—	—	—	—	—	—	—	—	—	—
TOTAL GRANTS & CONTRIBUTIONS		18,050	18,050	—	—	—	—	—	—	—	—	—	—
MISCELLANEOUS													
820	Transfers To Other Funds	27,040	27,040	—	—	—	—	—	—	—	—	—	—
TOTAL MISCELLANEOUS		27,040	27,040	—	—	—	—	—	—	—	—	—	—
DEPARTMENT TOTAL		11,082,447	10,779,350	50,241	—	50,241	—	1,657,464	42,404	133,070	(48,430)	271,084	—

WASTEWATER DEVELOPMENT DEPARTMENT BUDGET

FUND: Enterprise

ACCOUNTING CODE: 5325.330

As of 01/10/2024 - 53% of Year

Improvements and upgrades for
wastewater services.

ACTIVITY NAME:

ACTIVITY CODE:

Main Replace

[430631](#)

		Grand Total Baseline	Grand Total Baseline & Changes	Baseline	Proposed Changes
CAPITAL OUTLAY					
930	Improvements	816,363	816,363	816,363	
TOTAL CAPITAL OUTLAY		816,363	816,363	816,363	—
DEPARTMENT TOTAL		816,363	816,363	816,363	—

STORM WATER DEPARTMENT BUDGET

FUND: Enterprise

ACCOUNTING CODE: 5450.334

As of 01/18/2024 - 55% of Year

This activity is charged for expenditures associated with the general administration of the Stormwater Utility, including transfers to the Streets and Wastewater Divisions for maintenance and/or repair of the stormwater system.

This activity is charged for expenditures associated with the maintenance, construction, reconstruction, improvements, or additions of stormwater assets for Capital Improvement Projects and for assets installed by the Streets Division.

This activity is charged for expenditures associated with the maintenance, construction, reconstruction, improvements, or additions of stormwater assets.

This activity is charged for expenditures associated with maintaining the City's levees and major flood control facilities.

Assist in cleaning up urban encampments, protect waterbodies from illicit discharge that could impact water quality. Identification, detection, and elimination of illicit discharges are conditions in the City's MS4 Permit. This budget item also includes structural best management practices (BMPs), personal protective equipment (PPE), tools and/or equipment to protect staff, facilitate cleanup response, and prevent pollution. May also include contracted services to clean up and properly dispose of hazardous waste.

ACTIVITY NAME: ACTIVITY CODE:			Administration 430210		Construction 430235		Maintenance 430246		Levee Maintenance 431200		Urban Camping 430890	
	Grand Total Baseline	Grand Total Baseline & Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES												
110 Salaries and Wages	519,342	519,342	406,209		—		113,133		—		—	
140 Employer Contributions	217,446	217,446	156,211		—		61,235		—		—	
141 State Retirement Contributions	522	522	409		—		113		—		—	
TOTAL PERSONAL SERVICES	737,310	737,310	562,829	—	—	—	174,481	—	—	—	—	—
SUPPLIES												
210 Office Supplies	10,000	9,223	10,000	(777)	—		—		—		—	
220 Operating Supplies	15,225	14,763	2,500	(462)	—		6,500	—	—		6,225	
230 Repair/Maintenance	8,750	8,750	—		—		7,000	—	—		1,750	
231 Gasoline	3,380	10,141	1,630	6,761	—		—		—		1,750	
235 Vehicle Repair & Maintenance	18,486	18,486	—		—		14,486	—	—		4,000	
TOTAL SUPPLIES	55,841	61,363	14,130	5,522	—	—	27,986	—	—	—	13,725	—
PURCHASED SERVICES												
310 Communications	15,000	1,937	15,000	(13,063)	—		—		—		—	
320 Printing & Duplicating	500	916	500	416	—		—		—		—	
330 Publicity, Subscriptions, Dues	2,603	2,351	2,603	(252)	—		—		—		—	
341 Electricity & Natural Gas	4,200	3,750	4,200	(450)	—		—		—		—	
343 Water Charges	330	330	330	—	—		—		—		—	
344 Telephone Service	3,460	3,860	3,460	400	—		—		—		—	
345 Garbage	15,600	15,730	250	130	—		—		—		15,350	
350 Professional Services	84,113	84,113	54,322	—	—		14,291	—	—		15,500	
360 Repair & Maintenance	196,348	149,830	18,241	—	—		82,107	—	96,000	(46,518)	—	
370 Travel	1,880	6,125	1,880	4,245	—		—		—		—	
380 Training	15,800	9,636	10,800	(6,164)	—		—		—		5,000	
390 Other Purchased Services	13,800	13,800	13,800	—	—		—		—		—	
TOTAL PURCHASED SRVCS	353,634	292,378	125,386	(14,738)	—	—	96,398	—	96,000	(46,518)	35,850	—
FIXED CHARGES												
500 Fixed Charges	39,837	73,990	39,837	34,153	—		—		—		—	
510 Insurance	5,000	5,000	5,000	—	—		—		—		—	
530 Rent	2,850	2,850	2,850	—	—		—		—		—	
550 Merchant Services/Fees	2,500	2,500	2,500	—	—		—		—		—	
TOTAL FIXED CHARGES	50,187	84,340	50,187	34,153	—	—	—	—	—	—	—	—
DEBT SERVICE												
610 Principal	67,213	68,304	67,213	1,091	—		—		—		—	
620 Interest	46,235	44,053	46,235	(2,182)	—		—		—		—	
TOTAL DEBT SERVICE	113,448	112,357	113,448	(1,091)	—	—	—	—	—	—	—	—
MISCELLANEOUS												
820 Transfers To Other Funds	225,700	225,700	185,700	—	40,000	—	—	—	—	—	—	—
TOTAL MISCELLANEOUS	225,700	225,700	185,700	—	40,000	—	—	—	—	—	—	—
DEPARTMENT TOTAL	1,536,120	1,513,448	1,051,680	23,846	40,000	—	298,865	—	96,000	(46,518)	49,575	—

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: PLANNING AND RESEARCH SERVICES

Requested Title Change: Missoula Ravalli Transit Subsidy CBO (optional)

Program Description:

This activity is charged with support to the Missoula Ravalli Transportation Management Association.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 411000 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	10,780
Transfers	—
Capital	—
Total	10,780

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Granting Agency
	Please indicate who sets the level of service requirement and what that required level of service is:
	requirement guidelines set forth by Grant

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Lack of Readily Available alternatives

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Increase diversity and inclusion in public outreach efforts through direct outreach by the City's Community Engagement and Communications Specialists and other community organizations.
	Additional Action Items relate to this program?
	Create incentives and regulations that reduce the demand for single-occupancy vehicles by completing the Transportation Options project.
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Transfers

Program Title: MIM MDT

Requested Title Change: (optional)

Program Description:

This activity is charged with support as the required local match to the grant funded MIM program. The MIM MDT operating activity can be found in 2955.280.411080

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 411080 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	12,000
Capital	—
Total	12,000

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
	If reliance is high, please provide additional information:

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	No
	If so, which Strategic Goal?
	Which Action Items relate to this program?
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: PUBLIC WORKS ADMINISTRATION

Requested Title Change: (optional)

Program Description:

General Administrative charges for the Public Works & Mobility Department. Provides support, business and financial management, communication, safety and risk management services to the Public Works & Mobility Department Road District # 1. Ensures our internal and external customers receive high-quality service.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 430100

Cost Recovery % — %

Program Summary Budget:

Personnel	847,751
O&M	685,249
Debt	—
Grant	—
Transfers	43,250
Capital	—
Total	1,576,250

Associated Revenues:

Revenue Description:	Fund	Account	
road district			—
utility rates			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	9.45

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Internal Organizational (City) Dependence

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Organizational Excellence and Resilience
	Which Action Items relate to this program?
	Establish mechanisms to formally incorporate strategic lenses into structured decision-making.
	Additional Action Items relate to this program?
	Share best practices for integrating measurable goals and objectives into work plans.
	Additional Action Items relate to this program?
	Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
	Please describe the trends in more detail:
	Recruitment and retention of key positions has become more challenging, hybrid/remote work is changing space needs, retirement of longtime key people creating need for transition planning/training/prof development.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
	Please describe the risks in more detail:
	Low financial risk. Admin is supported by Road District (subject to legislative changes) and Utility Rates (stable/predictable revenue).

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: REIMBURSABLE SERVICES

Requested Title Change: (optional)

Program Description:

Costs relating to road/street operations as a result of an accident that may be covered through insurance claims or restitution.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 430250

Cost Recovery % 75.000 %

Program Summary Budget:

Personnel	---
O&M	20,000
Debt	---
Grant	---
Transfers	---
Capital	---
Total	20,000

Associated Revenues:

Revenue Description:	Fund	Account	
Expenses	2512	343000	15,000.00

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
Internal Organizational (City) Dependence	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Organizational Excellence and Resilience	
Which Action Items relate to this program?	
Assess workplace safety and well-being and develop a plan to remedy areas of concern, support areas of success while increasing overall staff engagement in safety and well-being efforts.	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
Please describe the trends in more detail:	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	
highly dependant on reimbursements	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Transfers

Program Title: BIKE-PED PROGRAM & TRAILS

Requested Title Change: (optional)

Program Description:

Charged with all expenditures for the costs of creating safe and sustainable bicycle and pedestrian friendly transportation options in and around Missoula. This represents the local match for the Bike-Ped Program. The Bike-Ped operating activity can be found in 2955.280.430255

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 430255 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	122,565
Capital	—
Total	122,565

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	No
If so, which Strategic Goal?	
Which Action Items relate to this program?	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
Please describe the trends in more detail:	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: SIDEWALK & CURB

Requested Title Change: (optional)

Program Description:

Sidewalk and roadway capital project expenditures including road/street construction or reconstruction, improvements, or additions to any existing road/street which result in increased traffic service ability. Should be 4033.280.430262

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 430262

Cost Recovery % 47.794 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	---
Grant	---
Transfers	---
Capital	465,000
Total	465,000

Associated Revenues:

Revenue Description:	Fund	Account	
Sidewalk and Curb fee	2512	343097	222,244.00

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Significant Public Investment

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items most closely relate to this program?
	Coordinate grant opportunities across departments to secure funding for key projects.
	Additional Action Items closely relate to this program?
	Additional Action Items closely relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
	Please describe the risks in more detail:
	Funding continues to be an issue as well as property owner frustrations with having to pay for upgrades.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ENGINEERING

Requested Title Change: (optional)

Program Description:

Expenditures for the general administrative direction of the engineering department within Public Works.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 431400

Cost Recovery % 2.371 %

Program Summary Budget:

Personnel	1,988,753
O&M	269,614
Debt	—
Grant	—
Transfers	76,395
Capital	—
Total	2,334,762

Associated Revenues:

Revenue Description:	Fund	Account	
fees	2512	341076	55,250
Engineering Map fees	2512	341078	100
road district			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	18.50

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Internal Organizational (City) Dependence

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Organizational Excellence and Resilience
	Which Action Items most closely relate to this program?
	Establish mechanisms to formally incorporate strategic lenses into structured decision-making.
	Additional Action Items closely relate to this program?
	Share best practices for integrating measurable goals and objectives into work plans.
	Additional Action Items closely relate to this program?
	Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	Need for engineers grows in direct relation to project growth.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Debt Service

Program Title: REVENUE BOND DEBT SERVICE

Requested Title Change: (optional)

Program Description:

This activity accounts for the repayment of the series 2023 Road District revenue bonds, issued on 01/12/2023 in the amount of \$1,163,000 with an interest rate of 4.1% and the final payment will be made on 07/01/2043. The proceeds of these bonds was used for sidewalk and curb projects and the debt service will be paid by road district assessments.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 490200 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	87,068
Grant	—
Transfers	—
Capital	—
Total	87,068

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Bond holders
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Medium
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	If so, which Strategic Goal?
	Which Action Items most closely relate to this program?
	Additional Action Items closely relate to this program?
	Additional Action Items closely relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Debt Service

Program Title: DEBT SERVICE

Requested Title Change: (optional)

Program Description:

This activity pays for the principal and interest capital lease issuances on Road District CORE light and heavy equipment purchases. There are currently 15 issuances, with interest rates between 0% and 4.15%, with the final payment due date on 05/09/2033. This debt service is paid from Road District Assessments.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 490504 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	897,601
Grant	—
Transfers	—
Capital	—
Total	897,601

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.00

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
Yes Other Requirement
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
Yes Bond holders
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
Medium
If reliance is high, please provide additional information:

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
No
If so, which Strategic Goal?
Which Action Items relate to this program?
Additional Action Items relate to this program?
Additional Action Items relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is stable
Please describe the trends in more detail:

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Low/No Risk
Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ADMINISTRATION

Requested Title Change: Streets Administration (optional)

Program Description:

General Administrative charges for the Public Works & Mobility Department - Streets division. Provides support, business and financial management, communication, safety and risk management services, utility billing, and customer service. Ensures our internal and external customers receive high-quality service.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 430210 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	46,718
Debt	—
Grant	—
Transfers	9,384
Capital	—
Total	56,102

Associated Revenues:

Revenue Description:	Fund	Account	
road district			—
utility fees			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Internal Organizational (City) Dependence

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Organizational Excellence and Resilience
	Which Action Items relate to this program?
	Establish mechanisms to formally incorporate strategic lenses into structured decision-making.
	Additional Action Items relate to this program?
	Share best practices for integrating measurable goals and objectives into work plans.
	Additional Action Items relate to this program?
	Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
	Please describe the trends in more detail:
	Always assessing for performance and efficiency

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: STREET RESTORATION

Requested Title Change: STREET MAINTENANCE (optional)

Program Description:

Supports purchase of essential supplies and labor for street repair and maintenance outside of winter months and unrelated to street sweeping. Funds purchase of hand tools, equipment repair & parts, asphalt, concrete (ADA ramps), gas, diesel, and propane.

Is there more than one program within this activity code? If so, please list them here:

220 Operating Supplies, 230 & 360 Fleet Parts Maint, 231 Fuel, 400 Building Materials

Budgetary Data:

General Ledger Account:

2512 320 430230

Cost Recovery %

2.582 %

Program Summary Budget:

Personnel	2,208,350
O&M	889,907
Debt	—
Grant	—
Transfers	—
Capital	—
Total	3,098,257

Associated Revenues:

Revenue Description:	Fund	Account	
			—
MDT Special Projects	2512	343004	80,000.00
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	23.42

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by City Charter
Please describe the mandate in more detail:	Program is essential and strives to provide safe streets for all users and first responders. Required under maintenance agreement with Montana Department of Transportation on State routes within City limits.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	Mayor, City Council, and Public

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	As the City grows and more streets are constructed more resources will be required for maintenance.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	Severe inflation and supply chain disruption.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ENGINEERING

Requested Title Change: Streets- Gas Tax (optional)

Program Description:

Typically supports purchase of construction materials for annual chip seal program and winter sand aggregate.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 430231

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	---
Grant	---
Transfers	---
Capital	408,500
Total	408,500

Associated Revenues:

Revenue Description:	Fund	Account	
Gas Tax from MDT	2512	383002	408,500

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by State Law
Please describe the mandate in more detail:	Chip seal is the most effective way to maintain good asphalt condition and sanding streets in the winter is essential for public safety.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	Mayor, City Council, and Public

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	As the City grows and more streets are constructed more resources will be required for maintenance and safe winter use.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	State Legislature or MDT regulations could change allocation amount, but has never occurred. Typically funding increases annually.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: BaRSSA (Gas Tax)

Requested Title Change: Streets-BaRSSA (Gas Tax) (optional)

Program Description:

This activity is charged with costs relating to capital projects including road/street construction or reconstruction, improvements, or additions to any existing road/street which result in increased traffic service ability. Funding typically used for larger street improvements including milling, paving, and ADA ramp up-grades. Examples: (FY 23) Beckwith, Grant Creek, Schilling, Lincoln Hills. (FY24) California Street and Turner Worden.

Is there more than one program within this activity code? If so, please list them here:

NO

Budgetary Data:

General Ledger Account: 2512 320 430241

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	---
Grant	---
Transfers	---
Capital	250,000
Total	250,000

Associated Revenues:

Revenue Description:	Fund	Account	
MDT GAS TAX	2512	383020	250,000.00

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by State Law
Please describe the mandate in more detail:	Compliance with ADA regulations

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	Mayor, City Council, Public

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	As the City grows and more streets are constructed more resources will be required for maintenance.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	State Legislature or MDT regulations could change allocation amount, but has never occurred. Typically funding increases annually.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ICE & SNOW REMOVAL

Requested Title Change: (optional)

Program Description:

This activity is charged with expenditures relating to snow removal and ice control which result in increased traffic service ability. Used to purchase granular deicer, sanding aggregate, liquid deicer, fuel, fleet parts for winter street operations.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 430251

Cost Recovery % 16.610 %

Program Summary Budget:

Personnel	385,068
O&M	457,802
Debt	—
Grant	—
Transfers	—
Capital	—
Total	842,870

Associated Revenues:

Revenue Description:	Fund	Account	
Reimb.	2512	343084	140,000.00
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	3.74

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the	mandate in more detail:
	City strives to maintain safe streets for all users during winter months. Required under maintenance agreement with Montana Department of Transportation on State routes within City limits.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	Mayor, City Council, and Public.

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	No
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the	trends in more detail:
	As the City grows and more streets are constructed more resources will be required for winter maintenance.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the	risks in more detail:
	Substantial inflationary costs for all deicer materials, equipment parts, and supply chain deficiencies.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: STREET CLEANING

Requested Title Change: (optional)

Program Description:

This activity is charged with expenditures relating to street sweeping and street cleaning which result in increased traffic service ability. Supports maintenance and repairs of City street sweeper fleet. Use to purchase sweeper parts and fuel.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430252

Cost Recovery % 27.148 %

Program Summary Budget:

Personnel	910,188
O&M	208,293
Debt	—
Grant	—
Transfers	—
Capital	—
Total	1,118,481

Associated Revenues:

Revenue Description:	Fund	Account	
State Maint. Contract	2512	343080	303,642
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	8.84

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	
Street sweeping mandated under EPA "Fugitive Particulate Rule", administered by Missoula City-County Health Department to preserve air quality. Critical activity for preserving storm water quality.	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who sets the level of service requirement and what that required level of service is:	
MC-CHD monitors PM10 air quality data, which can be adversely affected by insufficient sweeping.	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
High level of disruption if this program were discontinued	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.	
Additional Action Items relate to this program?	
Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	
As the City grows and more streets are constructed more resources will be required for maintenance.	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	
City sweeper fleet is in desperate need of new sweepers. Difficulties with securing Federal CMAQ funding to purchase new sweepers for the last 4 years has severely affected sweeping operations due to equipment break-downs.	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: STREET LIGHTING

Requested Title Change: (optional)

Program Description:

This activity is charged with costs of operation and maintenance of street lighting to provide for safe and convenient traffic. Program funds electric bills and parts for City streets lights.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430263

Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	218,774
Debt	—
Grant	—
Transfers	—
Capital	—
Total	218,774

Associated Revenues:

Revenue Description:	Fund	Account	
Road district			—
SLID Assessments			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	City has established street lighting districts that must be funded. Street lighting is an important component of public safety for pedestrians, bicycles, and vehicles.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	Street lighting is an important component of public safety for pedestrians, bicycles, and vehicles.

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	Numerous City streets do not have lighting and is frequently requested as a public safety measure.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	Inflation related to power consumption.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: TRAFFIC SIGNAL MAINTENANCE

Requested Title Change: Streets - Traffic Signal Maintenance (optional)

Program Description:

Funds electricity for traffic signals, fuel, tools, signal parts, safety equipment, travel, training, traffic control devices parts, professional certifications (staff), vehicle/equipment parts/repair. Supports all aspects of operation and maintenance of City traffic signal/control network.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 430264

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	147,667
O&M	73,829
Debt	—
Grant	—
Transfers	—
Capital	—
Total	221,496

Associated Revenues:

Revenue Description:	Fund	Account	
State Maint. Contract	2512	343080	221,496
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	1.40

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the	mandate in more detail:
	Reliable traffic signal/control systems are required by respective Federal, State, and Local governing transportation agencies.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who	sets the level of service requirement and what that required level of service is:
	Applicable governing agencies mandate proper function and establish required maintenance intervals/procedures on traffic control network.

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the	trends in more detail:
	As development expands along with street network and traffic control required for all users.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the	risks in more detail:
	Inflation

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: SIGNING & STRIPING

Requested Title Change: Streets - Traffic Services (optional)

Program Description:

Supports purchase of all supplies, materials, tools, labor, related to signing and striping streets. Collection of traffic data related to speed studies, quick-build traffic calming, multi-modal route maintenances and expansion for striping, and pedestrian crossings, and curb paint. Includes winter operations for snow removal on pedestrian routes, bike lanes, and MDT sidewalks. Provides annual funding for sidewalk grinding in the Downtown Central Business District to remove sidewalk trip hazards.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 430265 Cost Recovery % — %

Program Summary Budget:

Personnel	603,852
O&M	219,276
Debt	—
Grant	—
Transfers	—
Capital	—
Total	823,128

Associated Revenues:

Revenue Description:	Fund	Account	
collection			—
calming program			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	6.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	Signing and Striping are required for all public roadways by Federal, State and Local regulations.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who sets the level of service requirement and what that required level of service is:	Federal, State, and Local agencies require minimum standards for signing & striping.

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Update street maintenance priorities based on use, equity, climate and legal responsibilities.

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	City expansion of multi-modal routes and associated maintenance. Signing & Striping maintenance for all streets increasing with rapid growth.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	Inflationary costs associated with materials. Challenges with public demand for more service.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: COMMUNICATIONS MAINTENANCE

Requested Title Change: Streets- Communications Maintenance (optional)

Program Description:

Supports operations and maintenance of City radio communication systems for all departments. Funds labor for police vehicle upfitting/maintenance of on-board electronic components. Also funds radio parts, employee professional certifications, tower electricity, operating supplies, staff cell phones.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430270

Cost Recovery % — %

Program Summary Budget:

Personnel	274,237
O&M	23,310
Debt	—
Grant	—
Transfers	—
Capital	—
Total	297,547

Associated Revenues:

Revenue Description:	Fund	Account	
Road district			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	2.60

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	Radio communications required by all governing agencies for first responders and emergency/disaster response.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who sets the level of service requirement and what that required level of service is:	FCC sets requirements for licensing, system maintenance, specifications, and function.

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Organizational Excellence and Resilience
	Which Action Items relate to this program?
	Coordinate the planning and execution of necessary facility improvement projects to support operations and service delivery for Police, Public Works & Mobility, Parks and Recreation and Fire
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	Currently working on CIP for radio system wide upgrade to improve coverage and reliability. Radio coverage expansion necessary to meet first responder needs for growing City.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	Relies heavily on local funding for installation and maintenance of new system for all mobile and base equipment.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ENCAMPMENT RESPONSE

Requested Title Change: Streets - Encampment Response (optional)

Program Description:

Enforce health and safety codes. Keep public spaces open for public use. Remove encampments that pose health or safety hazards after proper notice period. Perform site cleanup after proper notice period. The City of Missoula attempts to balance the needs and expectations of people who are living unsheltered with the needs and expectations those that are housed and our business economy.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 430890 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	50,500
Debt	—
Grant	—
Transfers	401,573
Capital	—
Total	452,073

Associated Revenues:

Revenue Description:	Fund	Account	
Road District			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by City Charter
Please describe the mandate in more detail: City Ordinance	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who sets the level of service requirement and what that required level of service is: The city is obligated under federal, state, and local law to protect right of ways and enforce codes.	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Safety, Health and Well-Being	
Which Action Items relate to this program?	
Continue support for the Missoula Crisis Intervention Team.	
Additional Action Items relate to this program?	
Develop the next phase of the City's approach to addressing houselessness with participation from residents and community partners.	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail: homelessness is on the rise.	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Changes in the Operating Environment
Please describe the risks in more detail: Financial risk was not in the drop down. cost of services changes with the economy. Subject to inflation and availability.	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: FLOOD CONTROL

Requested Title Change: Streets - Flood Control (optional)

Program Description:

Funding used to purchase stormwater infrastructure components constructed and maintained by Streets Operations & Maintenance. Includes pre-cast concrete cones, barrels, storm grates, and concrete for curb/sidewalk replacement done in conjunction with dry well excavations.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 431200 Cost Recovery % 100.00 %

Program Summary Budget:

Personnel	---
O&M	51,000
Debt	---
Grant	---
Transfers	---
Capital	---
Total	51,000

Associated Revenues:

Revenue Description:	Fund	Account	
State Maint. Contract	2512	343080	51,000

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	Required work under City of Missoula MS-4 permit.

Service Level Requirement:	Is the level of service requirement set by a third party (ie - permitting agency, bond holders)
	Yes Permitting Agency
Please indicate who sets the level of service requirement and what that required level of service is:	Stormwater District staff administers MS-4 permit reporting requirements for stormwater quality.

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	City is responsible for maintenance of approximately 7,000 stormwater structures with more being built annually in conjunction with rampant growth.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ADMINISTRATION

Requested Title Change: Cemetery Administration (optional)

Program Description:

General expenditures for administration for the direction of cemetery within Public Works.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 340 430910 Cost Recovery % — %

Program Summary Budget:

Personnel	183,528
O&M	13,909
Debt	—
Grant	—
Transfers	—
Capital	—
Total	197,437

Associated Revenues:

Revenue Description:	Fund	Account	
Road District			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	5.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
	If reliance is high, please provide additional information:

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	No
	If so, which Strategic Goal?
	Organizational Excellence and Resilience
	Which Action Item relate to this program?
	Establish mechanisms to formally incorporate strategic lenses into structured decision-making.
	Additional Action Item relate to this program?
	Share best practices for integrating measurable goals and objectives into work plans.
	Additional Action Item relate to this program?
	Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
	Please describe the trends in more detail:
	Burial demands are stable but burial options and record keeping measures are evolving

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: FACILITIES

Requested Title Change: Cemetery Facilities (optional)

Program Description:

Expenditures related to the operation and maintenance of the cemetery facility.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 340 430920

Cost Recovery % — %

Program Summary Budget:

Personnel	11,186
O&M	22,632
Debt	—
Grant	—
Transfers	—
Capital	—
Total	33,818

Associated Revenues:

Revenue Description:	Fund	Account	
Road district			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.15

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
	If reliance is high, please provide additional information:

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Item relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Item relate to this program?
	Additional Action Item relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
	Please describe the trends in more detail:
	Inflation is driving prices higher

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: GROUNDS MAINTENANCE

Requested Title Change: Cemetery Grounds Maintenance (optional)

Program Description:

Expenditures related to the maintenance of the cemetery grounds.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 340 430930

Cost Recovery % 3.578 %

Program Summary Budget:

Personnel	309,810
O&M	86,430
Debt	—
Grant	—
Transfers	—
Capital	—
Total	396,240

Associated Revenues:

Revenue Description:	Fund	Account	
sale of plots	2512	343320	10,700
Flower Care	2512	343322	3,478
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	5.15

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Medium
	If reliance is high, please provide additional information:

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Item relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Item relate to this program?
	Additional Action Item relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: BURIALS

Requested Title Change: Cemetery Burials (optional)

Program Description:

Expenditures related to the burial services at the cemetery.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 340 430940

Cost Recovery % 24.365 %

Program Summary Budget:

Personnel	104,507
O&M	13,185
Debt	—
Grant	—
Transfers	—
Capital	—
Total	117,692

Associated Revenues:

Revenue Description:	Fund	Account	
monument	2512	343321	6,955
liner install	2512	343323	8,560
other	2512	343324	2,461
openings	2512	343340	10,700
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by State Law
	Please indicate who sets the level of service requirement and what that required level of service is:
	Following State laws for cemeteries

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
	If reliance is high, please provide additional information:

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	No
	If so, which Strategic Goal?
	Which Action Item relate to this program?
	Additional Action Item relate to this program?
	Additional Action Item relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
	Please describe the trends in more detail:
	Demand is stable but burial trends and types are evolving

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: TRANSPORTATION

Requested Title Change: MPO (optional)

Program Description:

This grant funded activity is charged with all expenditures for administration of the Missoula Metropolitan Planning Organization. Activities include the costs of planning and programming a safe and efficient transportation system for the Missoula Urban Area that increases access and mobility through multimodal options, increased transportation safety, and prioritization of federal funding for transportation projects.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2955 280 411070

Cost Recovery % 98.677 %

Program Summary Budget:

Personnel	630,906
O&M	400,625
Debt	—
Grant	271,202
Transfers	—
Capital	—
Total	1,302,733

Associated Revenues:

Revenue Description:	Fund	Account	
FHWA PL Grant	2955	331054	1,099,290
FTA Grant	2955	331055	138,271
Fee	2955	330005	4,000
State PERS Contrib.	2955	336023	686.00
Bike/Ped	2955	383000	43,250
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	10.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	The MPO is a federal requirement for our urban area. City role and responsibility for administering the MPO is set in an Interlocal Agreement and required activities are outlined in 2 Memorandums of Understanding between the City, County,

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who sets the level of service requirement and what that required level of service is:	Yes, services provided by the MPO are set in Federal Code (23 CFR Part 450 Subpart C). Required to perform coordinated, cooperative and comprehensive transportation planning for the Missoula Urban Area. Specific requirements

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Lack of Readily Available alternatives

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?
	Create incentives and regulations that reduce the demand for single-occupancy vehicles by completing the Transportation Options project.
	Additional Action Items relate to this program?
	Coordinate grant opportunities across departments to secure funding for key projects.

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	As Missoula continues to grow, demand for transportation infrastructure is increasing. this includes planning-level work on CIP projects, development and management of federal grant applications, and increased requirements for planning and

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	While funding for the MPO administration is consistently provided by the state and federal government through PL formula funds, the addition of 2 new MPOs has reduced the allocation to Missoula at the same time we are seeing an increase in

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: BIKE/PED MDT

Requested Title Change: BIKE/PED CMAQ (optional)

Program Description:

This grant funded activity is charged with all expenditures for the costs to increase the use of sustainable transportation in and around Missoula. Key program elements include implementation of bicycle infrastructure such as Neighborhood Greenways and installation of bike racks, education outreach and communications on bicycle/pedestrian safety.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2955 280 411079

Cost Recovery % 98.233 %

Program Summary Budget:

Personnel	20,920
O&M	28,838
Debt	—
Grant	—
Transfers	—
Capital	—
Total	49,758

Associated Revenues:

Revenue Description:	Fund	Account	
Bike/Ped	2955	331058	43,096
Bike/Ped	2955	365018	5,783
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	2.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	
The Bike/Ped CMAQ program is funded by and supports improved air quality through shifts away from single-occupancy vehicle trips. As a limited maintenance area for both PM2.5 and Carbon Monoxide (CO), we are required to ensure	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Granting Agency
Please indicate who sets the level of service requirement and what that required level of service is:	
Per contracts and agreements with the Montana Department of Transportation, the Bike/Ped program is required to meet emissions reduction targets in support of state and federal performance measures.	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
Lack of Readily Available alternatives	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.	
Additional Action Items relate to this program?	
Create incentives and regulations that reduce the demand for single-occupancy vehicles by completing the Transportation Options project.	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	
Funding through the Bike/Ped program contributes to the ongoing implementation of Neighborhood Greenways through support of the Neighborhood Traffic Management Program quick-build activities, "bike racks for businesses" and support	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	
Risk is currently small, but costs continue to increase while grant funding remains fixed.	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: MIM MDT

Requested Title Change: MISSOULA IN MOTION (optional)

Program Description:

This grant funded activity is charged with all expenditures for the costs of creating safe and sustainable transportation options in and around Missoula through the Missoula In Motion programs. Activities include community-wide education and encouragement programming and resources.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2955 280 411080

Cost Recovery % 98.304 %

Program Summary Budget:

Personnel	237,249
O&M	118,069
Debt	—
Grant	—
Transfers	—
Capital	—
Total	355,318

Associated Revenues:

Revenue Description:	Fund	Account	
MIM	2955	331056	305,891
Local Match MDT MIM	2955	365016	21,500
Contributions	2955	336030	9,900
T'fer from RD - MIM	2955	383029	12,000
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	3.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	
The Missoula In Motion program is funded by and supports improved air quality through shifts away from single-occupancy vehicle trips. As a limited maintenance area for both PM2.5 and Carbon Monoxide (CO), we are required to	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Granting Agency
Please indicate who sets the level of service requirement and what that required level of service is:	
Per contracts and agreements with the Montana Department of Transportation, Missoula In Motion is required to meet emissions reduction targets in support of state and federal performance measures.	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
Lack of Readily Available alternatives	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Create incentives and regulations that reduce the demand for single-occupancy vehicles by completing the Transportation Options project.	
Additional Action Items relate to this program?	
Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	
As Missoula continues to grow and experience impacts on our transportation system, availability of existing vehicle capacity and parking diminishing. In order to meet our infrastructure and sustainability goals, we must continue to provide	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	
As funding continues to be limited for transportation investments, relying on CMAQ grants from the MPO poses a small risk to the program. In addition, current funding does not allow for growth of the program, since the grant has a fixed cap	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: BIKE-PED PROGRAM & TRAILS

Requested Title Change: (optional)

Program Description:

This RD#1 activity is charged with expenditures for the costs of transportation planning, including implementation of adopted Complete Streets and Vision Zero policies, and management of efforts to improve safety for and increase the number of people biking and walking in and around Missoula.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2955 280 430255 Cost Recovery % 100.00 %

Program Summary Budget:

Personnel	104,612
O&M	17,953
Debt	—
Grant	—
Transfers	—
Capital	—
Total	122,565

Associated Revenues:

Revenue Description:	Fund	Account	
Bike/Ped	2955	383000	122,565
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	1.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	The City of Missoula has adopted several resolutions that require specific implementation and reporting activities. These include the Complete Streets Resolution (R 8098) and Vision Zero Resolution (R 8633).

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Internal Organizational (City) Dependence

Cost Recovery:	Is a portion of this Program supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Create incentives and regulations that reduce the demand for single-occupancy vehicles by completing the Transportation Options project.
	Additional Action Items relate to this program?
	Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
	Additional Action Items relate to this program?
	Coordinate grant opportunities across departments to secure funding for key projects.

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	As the city continues to grow and more citizens are encouraged to use different modes of transportation, as well as increased need for multi-modal project design and funding.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Financial Risk
Please describe the risks in more detail:	As Missoula continues to grow and our demand for transportation services increases, there is a risk that the program will not be able to keep up with demand given current levels of funding. There is also a risk that we do not secure sufficient

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: WATER ADMINISTRATION

Requested Title Change: (optional)

Program Description:

This activity is charged with expenditures for the general administrative direction of the Water department. Provides support, business and financial management, communication, safety and risk management services, utility billing, and customer service. Ensures our internal and external customers receive high-quality service.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5210 335 430510 Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	1,386,928
O&M	1,952,973
Debt	—
Grant	12,000
Transfers	100,000
Capital	—
Total	3,451,901

Associated Revenues:

Revenue Description:	Fund	Account	
Water fees	5210	343021	3,448,969
State PERS Contrib.	5210	336023	2,932
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	28.08

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Internal Organizational (City) Dependence

Cost Recovery:	Is a portion of this Program supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Organizational Excellence and Resilience
	Which Action Items relate to this program?
	Establish mechanisms to formally incorporate strategic lenses into structured decision-making.
	Additional Action Items relate to this program?
	Share best practices for integrating measurable goals and objectives into work plans.
	Additional Action Items relate to this program?
	Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
	Please describe the trends in more detail:
	administration needs to evolve based on efficiencies and needs.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: WATER FACILITIES

Requested Title Change: (optional)

Program Description:

This activity is charged with expenditures for the general operating and maintenance of the Water Building.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5210 335 430520

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	202,539
O&M	346,789
Debt	—
Grant	—
Transfers	—
Capital	233,000
Total	782,328

Associated Revenues:

Revenue Description:	Fund	Account	
Water fees	5210	343021	782,328
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	2.05

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
High level of disruption if this program were discontinued	

Cost Recovery:	Is a portion of this Program supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
Please describe the trends in more detail:	
Funded through water fees. Water consumption is stable.	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: SOURCE OF SUPPLY & PUMPING

Requested Title Change: Water Pumping & Supply (optional)

Program Description:

This activity is charged with expenditures for water treatment, testing, source of supply maintenance, and energy for water pumping.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5210 335 430530

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	985,251
O&M	2,595,308
Debt	—
Grant	—
Transfers	—
Capital	165,492
Total	3,746,051

Associated Revenues:

Revenue Description:	Fund	Account	
Water fees	5210	343021	3,746,051
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	8.18

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	We are not technically required to operate a Public Water Supply, but we purchased the system through eminent domain and would likely be in legal jeopardy if we decided to stop operating it.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by State Law
Please indicate who sets the level of service requirement and what that required level of service is:	Montana DEQ rules establish service requirements for our supply and pumping systems

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	High level of disruption if this program were discontinued

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
Please describe the trends in more detail:	Water is stable

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: TRANSMISSION & DISTRIBUTION

Requested Title Change: Water Transmission & Distribution (optional)

Program Description:

This activity is charged with expenditures for the operations and maintenance of water transmission mains and for water meter replacements. FY 24:Water model pouplation update; Equipment

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5210 335 430550

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	1,654,741
O&M	666,056
Debt	—
Grant	—
Transfers	—
Capital	150,000
Total	2,470,797

Associated Revenues:

Revenue Description:	Fund	Account	
Water Fees	5210	343021	2,470,797
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	18.69

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	We are not technically required to operate a Public Water Supply, but we purchased the system through eminent domain and would likely be in legal jeopardy if we decided to stop operating it.

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by State Law
Please indicate who sets the level of service requirement and what that required level of service is:	Montana DEQ rules establish service requirements for our transmission and distribution piping systems

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Medium
	If reliance is high, please provide additional information:

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	As the City contiues to grow, this need will increase

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Debt Service

Program Title: REVENUE BOND DEBT SERVICE

Requested Title Change: Water Revenue Bonds (optional)

Program Description:

This activity accounts for the repayment of the following 5 water revenue bonds: 1) Series 2019A, issued on 04/01/2019 in the amount of \$96,680,000 with interest rates between 3% and 5% and the final payment will be made on 07/01/2044 2) Series 2019B, issued on 04/01/2019 in the amount of \$5,000,000 with an interest rate of 3.90% and the final payment will be made on 07/01/2044 3) Series 2022A (Missoula Tank Project), issued on 04/27/22 with an interest rate of 2.5% and the final payment will be made on 01/01/2042 4) Series 2022 SRF (Line Replacements) issued on 04/27/22 with an interest rate of 2.5% and the final payment will be made on 01/01/2042 5) Series 2022B (Settlement

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

5210 335 490200

Cost Recovery % 92.838 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	7,884,727
Grant	---
Transfers	---
Capital	---
Total	7,884,727

Associated Revenues:

Revenue Description:	Fund	Account	
Metered Water Fees	5210	343021	4,458,787
Unmetered Water Fees	5210	343022	2,454,700
Sale of Water Materials	5210	343024	61,500
Water Tap Fees	5210	343026	36,000
Misc. Water Fees	5210	343027	306,012
Misc. Revenues	5210	360010	3,000

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Bond holders
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	No
If so, which Strategic Goal?	
Which Action Items relate to this program?	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
Please describe the trends in more detail:	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: MERCHANT SERVICES

Requested Title Change: Water Merchant Services (optional)

Program Description:

All credit card services and fees associated with water billing.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5210 335 510110 Cost Recovery % 4840.430 %

Program Summary Budget:

Personnel	—
O&M	6,322
Debt	—
Grant	—
Transfers	—
Capital	—
Total	6,322

Associated Revenues:

Revenue Description:	Fund	Account	
Misc Water	5210	343027	306,012.00
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
Internal Organizational (City) Dependence	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	No
If so, which Strategic Goal?	
Which Action Items relate to this program?	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Please describe the trends in more detail:	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: SOURCE OF SUPPLY & PUMPING

Requested Title Change: (optional)

Program Description:

Capital improvements. Water development fund

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5225 335 430530

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	---
Grant	---
Transfers	---
Capital	360,000
Total	360,000

Associated Revenues:

Revenue Description:	Fund	Account	
fund	5225	343032	360,000

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
Lack of Readily Available alternatives	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	
City growth creates more demand	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: TRANSMISSION & DISTRIBUTION

Requested Title Change: (optional)

Program Description:

This activity is charged with expenditures for the operations and maintenance of water transmission mains and for water meter replacements.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5225 335 430550

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	---
Grant	---
Transfers	100,000
Capital	150,000
Total	250,000

Associated Revenues:

Revenue Description:	Fund	Account	
fund	5225	343032	250,000

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by State Law
Please indicate who sets the level of service requirement and what that required level of service is:	
Montana DEQ rules establish service requirements for our transmission and distribution piping systems	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Medium
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	
City growth creates demand	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ADMINISTRATION

Requested Title Change: Wastewater Administration (optional)

Program Description:

General expenditures for administration for the direction of wastewater within Public Works. Provides support, business and financial management, communication, safety and risk management services, utility billing, and customer service. Ensures our internal and external customers receive high-quality service.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5311 330 430610

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	860,252
O&M	1,549,693
Debt	—
Grant	8,050
Transfers	27,040
Capital	125,000
Total	2,570,035

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	2,567,004
State PERS Cont	5311	336023	3,031
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	25.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
Internal Organizational (City) Dependence	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Organizational Excellence and Resilience	
Which Action Items relate to this program?	
Establish mechanisms to formally incorporate strategic lenses into structured decision-making.	
Additional Action Items relate to this program?	
Share best practices for integrating measurable goals and objectives into work plans.	
Additional Action Items relate to this program?	
Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	
Heavily reliant on employment market, turnover and growth.	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: COLLECTIONS & TRANSMISSIONS

Requested Title Change: Wastewater Collections & Transmissions (optional)

Program Description:

This activity is charged with expenditures incurred in the maintenance of sewer mains; Servicing and providing information regarding STEP systems; Maintaining and servicing lift stations.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5311 330 430630 Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	1,188,941
O&M	575,345
Debt	—
Grant	—
Transfers	—
Capital	23,000
Total	1,787,286

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	1,764,286
Proceeds	5311	381090	23,000.00
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	14.28

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	We have to comply with our National Pollutant Discharge Elimination System (NPDES) Discharge permit, as required by Clean Water Act. Sanitary Sewer Overflows must be prevented and reported

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by State Law
Please indicate who sets the level of service requirement and what that required level of service is:	Montana DEQ rules establish service requirements for sewer mains

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Lack of Readily Available alternatives

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	Growth stimulates the need for upgrades of sewer facilities.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: SEWER MAIN EXTENSIONS

Requested Title Change: Wastewater Sewer Main Extensions (optional)

Program Description:

This activity is charged with repair and maintenance for sewer main extensions.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5311 330 430633 Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	6,000
Debt	---
Grant	---
Transfers	---
Capital	---
Total	6,000

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	6,000

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by State Law
Please indicate who sets the level of service requirement and what that required level of service is:	
Montana DEQ rules establish service requirements for sewer mains	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
Lack of Readily Available alternatives	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Promote the use of existing infrastructure and adaptive reuse of existing buildings through the Growth Policy update and Code Reform.	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	
Directly tied to growth	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: TREATMENT AND DISPOSAL

Requested Title Change: Wastwater Treatement & Disposal (optional)

Program Description:

This activity is charged with expenditures incurred for plant maintenance, sewage treatment, and sewage disposal.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5311 330 430640

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	1,237,023
O&M	1,666,671
Debt	—
Grant	—
Transfers	—
Capital	60,000
Total	2,963,694

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	2,963,694
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	11.59

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	We have to comply with our National Pollutant Discharge Elimination System (NPDES) Discharge permit, as required by Clean Water Act

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Permitting Agency
Please indicate who sets the level of service requirement and what that required level of service is:	Our NPDES Permit establishes allowable concentrations and loads of various parameters discharged to the Clark Fork River

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Lack of Readily Available alternatives

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	Growth of City means more waste.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: LAB & TESTING

Requested Title Change: Wastewater Lab & Testing (optional)

Program Description:

This activity is charged with expenditures incurred for chemical analysis for plant, pretreatment, and permit required testing; permitting and monitoring domestic and industrial wastewater.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5311 330 430650 Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	350,523
O&M	55,550
Debt	—
Grant	10,000
Transfers	—
Capital	—
Total	416,073

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	416,073
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	3.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	We have to comply with our National Pollutant Discharge Elimination System (NPDES) Discharge permit, as required by Clean Water Act

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Permitting Agency
Please indicate who sets the level of service requirement and what that required level of service is:	Our NPDES Permit establishes testing requirements within our wastewater treatment systems

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Lack of Readily Available alternatives

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Design and Livability
	Which Action Items relate to this program?
	Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
Please describe the trends in more detail:	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: COMPOST

Requested Title Change: (optional)

Program Description:

This activity is charged with expenditures incurred for treating bio-solids and incorporating into compost products.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

5311 330 430660

Cost Recovery % 55.581 %

Program Summary Budget:

Personnel	668,137
O&M	470,634
Debt	—
Grant	—
Transfers	—
Capital	294,720
Total	1,433,491

Associated Revenues:

Revenue Description:	Fund	Account	
compost tipping	5311	343041	175,983
compost sales	5311	343045	618,000
Hauler permits	5311	323027	2,771
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	8.13

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	The Clean Water Act and 40 CFR Part 503 establish requirements for the use or disposal of wastewater biosolids

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who sets the level of service requirement and what that required level of service is:	40 CFR Part 503 rules establish treatment levels required to be considered "Class A" biosolids that can be reused beneficially with no limitations

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Medium
	If reliance is high, please provide additional information:

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Organizational Excellence and Resilience
	Which Action Items relate to this program?
	Invest in renewable energy opportunities.
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: R&D MISC. SEWER REPAIRS

Requested Title Change: (optional)

Program Description:

This activity is charged with capital expenditures incurred for Collections replacement and depreciation.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5311 330 430691

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	—
O&M	50,241
Debt	—
Grant	—
Transfers	—
Capital	75,000
Total	125,241

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	125,241
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is stable
Please describe the trends in more detail:	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: MISC. PLANT REPAIRS - R&D

Requested Title Change: (optional)

Program Description:

This activity is charged with capital expenditures incurred for Plant replacement and depreciation.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5311 330 430693

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	50,241
Debt	---
Grant	---
Transfers	---
Capital	135,000
Total	185,241

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	185,241

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Medium
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	
unpredictability of plant repairs	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula
Inventory of Programs
Fiscal Year 2024

Department: Debt Service

Program Title: REVENUE BOND DEBT SERVICE

Requested Title Change: (optional)

Program Description:

This activity accounts for the repayment of the following 8 waste water revenue bonds: 1) Series 2004C for the Treatment Plant, issued on 03/23/04 in the amount of \$3,023,000 with an interest rate of 2.25% and the final payment will be made on 01/01/24 2) Series 2005, in the amount of \$1,227,000 with an interest rate of 2.25% and the final payment will be made on 07/01/2025 3) Series 2009B (Rattlesnake), with an interest rate of 3% and the final payment will be made on 07/01/2030 4) Series 2015 (Dewatering) issued on 10/14/15 with an interest rate of 2.5% and the final payment will be made on 07/01/2035 5) Series 2020A issued on 06/30/20, with interest rates between 2% and 5% and the final

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5311 330 490200 Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	1,657,464
Grant	---
Transfers	---
Capital	---
Total	1,657,464

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	1,657,464

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Bond holders
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	If so, which Strategic Goal?
	Which Action Items relate to this program?
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Debt Service

Program Title: CAPITAL LEASE DEBT SERVICE

Requested Title Change: (optional)

Program Description:

This activity pays for the principal and interest on the following 4 capital lease issuances: 1) Capital Lease #15 - 2017 7 year lease, issued on 04/30/2017 with an interest rate of 1.91% and final payment will be made on 10/31/23. 2) Capital Lease #22 2019/2020 10 year lease, issued on 03/30/2020 with an interest rate of 1.99% and final payment will be made on 10/31/30. 3) Capital Lease #34 - 2021/2022 10 year lease, issued on 05/18/2022 with an interest rate of 3.633% and final payment will be made on 05/18/2032. 4) Capital Lease #37 - 2023 10 year lease, issued on 05/09/23 with an interest rate of 4.1% and final payment will be made on 05/09/2030.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

5311 330 490502

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	133,070
Grant	---
Transfers	---
Capital	---
Total	133,070

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	133,070

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie - permitting agency, bond holders)
	Yes Bond holders
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	If so, which Strategic Goal?
	Which Action Items relate to this program?
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Debt Service

Program Title: EKO COMPOST PURCHASE

Requested Title Change: (optional)

Program Description:

This activity pays for the principal and interest on the following two revenue bonds: 1) EKO Compost Series A (Purchase of EKO Compost) was issued on 11/18/2016 with in the amount of \$1,766,000 and an interest rate of 2.75%. The final payment will be made on 01/01/2037. 2) EKO Compost Series B (Purchase of Compost Equipment) was issued on 11/18/2016 with in the amount of \$1,262,000 and an interest rate of 2.25%. The final payment will be made on 01/01/2027.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

5311 330 490508

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	271,084
Grant	---
Transfers	---
Capital	---
Total	271,084

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	271,084

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Other Requirement
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Bond holders
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	If so, which Strategic Goal?
	Which Action Items relate to this program?
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Please describe the trends in more detail:

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: MERCHANT SERVICES

Requested Title Change: Wastewater Merchant Services (optional)

Program Description:

Fees associated with credit card processing for customers.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

5311 330 510110

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	45,000
Debt	---
Grant	---
Transfers	---
Capital	---
Total	45,000

Associated Revenues:

Revenue Description:	Fund	Account	
Facilities fees	5311	343034	45,000

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	If so, which Strategic Goal?
Which Action Items relate to this program?	
Additional Action Items relate to this program?	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	
Ever changing. Based on usage	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: SEWER MAIN REPLACE/UPGRADE

Requested Title Change: Wastewater Sewer Main Maintenance (optional)

Program Description:

Improvements and upgrades for wastewater services.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5325 330 430631 Cost Recovery % 115.525 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	---
Grant	---
Transfers	---
Capital	816,363
Total	816,363

Associated Revenues:

Revenue Description:	Fund	Account	
Treatment Fees	5325	343034	943,100

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?

No

Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)

Yes Required by State Law

Please indicate who sets the level of service requirement and what that required level of service is:

Montana DEQ rules establish service requirements for sewer mains

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?

High

If reliance is high, please provide additional information:

High level of disruption if this program were discontinued

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?

Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?

Yes

If so, which Strategic Goal?

Community Design and Livability

Which Action Items relate to this program?

Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.

Additional Action Items relate to this program?

Additional Action Items relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?

Demand for service is increasing

Please describe the trends in more detail:

Increased demand on wastewater facilities

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.

Low/No Risk

Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ADMINISTRATION

Requested Title Change: Storm Water Administration (optional)

Program Description:

This activity is charged for expenditures associated with the general administration of the Stormwater Utility, including transfers to the Streets and Wastewater Divisions for maintenance and/or repair of the stormwater system. Provides support, business and financial management, communication, safety and risk management services, utility billing, and customer service. Ensures our internal and external customers receive high-quality service.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5450 334 430210

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	581,398
O&M	189,703
Debt	113,448
Grant	—
Transfers	185,700
Capital	—
Total	1,070,249

Associated Revenues:

Revenue Description:	Fund	Account	
Stormwater Use fee	5450	345034	1,058,264
Operating Transfers	5450	383000	11,459
State PERS Contrib.	5450	336023	526
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	23.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
	Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
	Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
	If reliance is high, please provide additional information:
	Internal Organizational (City) Dependence

Cost Recovery:	Is a portion of this Program supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Organizational Excellence and Resilience
	Which Action Items relate to this program?
	Increase diversity of applicants in the hiring process to increase diversity of City staff members' lived, educational, and professional experiences
	Additional Action Items relate to this program?
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
	Please describe the trends in more detail:
	ever changing market and need

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Changes in the Operating Environment
	Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Transfers

Program Title: STORM DRAINAGE

Requested Title Change: Storm Water Drainage (optional)

Program Description:

This activity is charged for expenditures for stormwater facility parts and materials installed by the Streets Division. This usually consists of dry well cones, grates, and rings. This money is transferred annually to Streets.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5450 334 430235 Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	---
Debt	---
Grant	---
Transfers	40,000
Capital	---
Total	40,000

Associated Revenues:

Revenue Description:	Fund	Account	
StormWater Use Fees	5450	345034	40,000

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	0.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	No
Please describe the mandate in more detail:	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	No
Please indicate who sets the level of service requirement and what that required level of service is:	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Medium
If reliance is high, please provide additional information:	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.	
Additional Action Items relate to this program?	
Update street maintenance priorities based on use, equity, climate and legal responsibilities.	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is increasing
Please describe the trends in more detail:	
Aging infrastructure is increasing and must be replaced, to continue to drain water off the roads and away from properties. Also, many shallow (4-foot) dry wells were installed in the past and they do not last very long, so they must be replaced.	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: STORM WATER MAINTENANCE

Requested Title Change: (optional)

Program Description:

This activity is charged for expenditures associated with the maintenance, construction, reconstruction, improvements, or additions of stormwater assets. These are contracted services for installing new or replacing existing drainage structures and cleaning them (e.g., jetting lines and vacuuming out inlets/dry wells), to ensure they function per design and restore capacity.

Other expenses under this code include fuel, vehicle repair/maintenance, tools, safety gear, sampling equipment, survey/engineering, lab services, dump fees, structural best management practices, field parts/supplies (e.g., pipes, lids, grates, rings), and revegetation/site restoration supplies.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5450 334 430246 Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	171,581
O&M	124,384
Debt	—
Grant	—
Transfers	—
Capital	—
Total	295,965

Associated Revenues:

Revenue Description:	Fund	Account	
Stormwater Use Fees	5450	345034	295,965.00
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	6.00

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
Yes Required by Federal Law
Please describe the mandate in more detail:
Activities to comply with the Clean Water Act, under the authority of the Montana Department of Environmental Quality and the City's Municipal Separate Storm Sewer System (MS4) Permit

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
Yes Permitting Agency
Please indicate who sets the level of service requirement and what that required level of service is:
Montana Department of Environmental Quality MS4 Permit requirements for public outreach and participation, illicit discharge detection and elimination, construction site stormwater management, post-construction stormwater management,

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
High
If reliance is high, please provide additional information:
Internal Organizational (City) Dependence

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
Yes
If so, which Strategic Goal?
Community Design and Livability
Which Action Items relate to this program?
Work in partnership with federal, state, tribal and nonprofit agencies to advance ecosystem resiliency and protect resources.
Additional Action Items relate to this program?
Prioritize climate and environmental sustainability projects such as Clark Fork River Access and Restoration; Flynn-Lowney ditch restoration; reforestation of urban centers and addressing aging and failing urban forest; and rehabilitation of Fort Missoula Ponds to wildlife parkland and wetlands.
Additional Action Items relate to this program?
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is increasing
Please describe the trends in more detail:
Aging or inadequate infrastructure needs to be replaced and maintained to ensure proper drainage and protect properties from flooding, especially considering increased storm intensities due to climate change. We need to look at improving

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Changes in Program Requirements
Please describe the risks in more detail:
Montana DEQ and the USEPA have implemented iterative MS4 permit requirements and regulations will continue to be more stringent over time.

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: ENCAMPMENT RESPONSE

Requested Title Change: Storm Water Encampment Response (optional)

Program Description:

Assist in cleaning up urban encampments, protect waterbodies from illicit discharge that could impact water quality. Identification, detection, and elimination of illicit discharges are conditions in the City's MS4 Permit. This budget item also includes structural best management practices (BMPs), personal protective equipment (PPE), tools and/or equipment to protect staff, facilitate cleanup response, and prevent pollution. May also include contracted services to clean up and properly dispose of hazardous waste.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 5450 334 430890

Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	---
O&M	49,575
Debt	---
Grant	---
Transfers	---
Capital	---
Total	49,575

Associated Revenues:

Revenue Description:	Fund	Account	
Stormwater Use Fees	5450	345034	49,575

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by City Charter
Please describe the mandate in more detail:	City Ordinance

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who sets the level of service requirement and what that required level of service is:	The City is obligated under federal, state, and local law to protect water quality and prevent pollution.

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	Low
	If reliance is high, please provide additional information:

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
	If so, which Strategic Goal?
	Community Safety, Health and Well-Being
	Which Action Items relate to this program?
	Continue support for the Missoula Crisis Intervention Team.
	Additional Action Items relate to this program?
	Develop the next phase of the City's approach to addressing houselessness with participation from residents and community partners.
	Additional Action Items relate to this program?

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	As more people are able to find shelter, the need for this service will decrease.

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	

City of Missoula

Inventory of Programs

Fiscal Year 2024

Department: Public Works, Mobility, & Infrastructure

Program Title: FLOOD CONTROL

Requested Title Change: Storm Water Flood Control (optional)

Program Description:

This program is to ensure federally accredited and state-recognized flood control facilities function per design and comply with regulations. These tasks include professional services, revegetation/stabilization, repair & maintenance, pump and excavation services, weed abatement/pest control, tree cutting services, and fencing install/repair.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

5450 334 431200

Cost Recovery % 75.019 %

Program Summary Budget:

Personnel	---
O&M	96,000
Debt	---
Grant	---
Transfers	---
Capital	---
Total	96,000

Associated Revenues:

Revenue Description:	Fund	Account	
Stormwater Use Fees	5450	345034	72,018

Staffing Information:

(Your FY24 Payroll Template may be a helpful resource.)

	FY24
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
	Yes Required by Federal Law
Please describe the mandate in more detail:	
The City manages four levees per U.S. Army Corps of Engineers requirements and one high-hazard dam per Montana Department of Natural Resources and Conservation (DNRC) requirements.	

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
	Yes Required by Federal Law
Please indicate who sets the level of service requirement and what that required level of service is:	
We must ensure the flood control facilities function per design and ensure their long-term stability, to provide flood protection and keep properties out of the regulatory floodplain. These actions include, but are not limited to, removing	

Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
	High
If reliance is high, please provide additional information:	
High level of disruption if this program were discontinued	

Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue?
	Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan?
	Yes
If so, which Strategic Goal?	
Community Design and Livability	
Which Action Items relate to this program?	
Work in partnership with federal, state, tribal and nonprofit agencies to advance ecosystem resiliency and protect resources.	
Additional Action Items relate to this program?	
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.	
Additional Action Items relate to this program?	

Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
	Demand for service is evolving
Please describe the trends in more detail:	
We addressed deferred maintenance over the past five years. Now, the level of service is stable; however, climate change and extreme storm or flood events have the potential to trigger increased costs for repair and maintenance.	

Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
	Low/No Risk
Please describe the risks in more detail:	